

3-23-2011

Agenda and attachments, March 23, 2011

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**MEETING OF THE BOARD OF TRUSTEES
UNIVERSITY OF CONNECTICUT**

AGENDA

University of Connecticut
Rome Commons Ballroom
South Campus Complex
Storrs, Connecticut

March 23, 2011

OPEN SESSION

Call to order at 9:00 a.m.

EXECUTIVE SESSION

1. Executive Session anticipated.
2. Close Executive Session.

OPEN SESSION

Reconvene in Open Session at 9:30 a.m.

1. Public Participation
2. Chairman's Report
 - (a) Items requiring Board discussion and approval:
 - (1) Fiscal Year 2012 Institutional Fees (Tuition, Room & Board) for the University of Connecticut, Storrs and Regional Campuses (Attachment 1)
 - (2) Fiscal Year 2012 Academic Materials Fees for the University of Connecticut, Storrs and Regional Campuses (Attachment 2)
 - (3) Fiscal Year 2012 Student Activity and Service Fees for the University of Connecticut, Storrs and Regional Campuses (Attachment 3)
 - (4) Proposed Tuition and Fees Rates for Fiscal Year 2012 for the University of Connecticut School of Medicine and School of Dental Medicine (Attachment 4)
 - (5) Approval of Proposed Changes to the *By-Laws of the University of Connecticut* (Article V – Committees of the Board of Trustees) (Attachment 5)
3. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please call the Board of Trustees Office at 486-2333 prior to the meeting.*

ATTACHMENT

1



University of Connecticut
*Office of the Vice President and
Chief Financial Officer*

March 23, 2011

TO: Members of the Board of Trustees

FROM: Peter J. Nicholls
Provost and Executive Vice President for Academic Affairs

Richard D. Gray
Vice President and Chief Financial Officer

RE: Fiscal Year 2012 Institutional Fees for the University of Connecticut, Storrs and Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve a schedule of Institutional Fees for Fiscal Year 2012 comprised of adjustments to the following: Tuition, Room, Board, Infrastructure Maintenance Fee, Program Specific Fees (Master of Engineering, LLM-Insurance, LLM-U.S. Legal Studies, Masters Entry into Nursing), and approval of a new Law School Housing Fee.

BACKGROUND:

The University has an established student fee review process that categorizes the fees as follows: (1.) Institutional Fees, which require central administrative approval, such as Tuition, Room, Board, Infrastructure Maintenance Fee and self-supporting programs; (2.) Academic Materials Fees, which are for consumables and instructional materials that are specific to a particular course or major; and (3.) Student Fees, which include the General University Fee and student activity and service fees. Senior Management charged permanent committees with promoting a fee structure for the academic and student fees that supports excellence, provides comprehensive procedures, and is uniform without sacrificing efficiency and flexibility.

These Institutional Fee adjustments have been proposed by the University leadership. Please note that the Program Specific Fees are non-mandatory fees assessed to the students enrolled in the given program.

See attached schedule for summary of all recommended Institutional Fees.

Attachment

An Equal Opportunity Employer

352 Mansfield Road Unit 2122
Storrs, Connecticut 06269-2122

Telephone: (860) 486-3455
Facsimile: (860) 486-1070

University of Connecticut (Storrs & Regionals)

Summary of Recommended Institutional Fees

Fiscal Years 2011-2012

Institutional fees require central administrative review and approval. These budgets are largely driven by what it takes to run the operation (including payment of debt service).

These increases are proposed by the University leadership.

	Annual Rates		
	FY 2011	FY 2012 Proposed	% Increase
Tuition			
Undergraduate - In-State	\$8,064	\$8,256	2.4%
Undergraduate - Out-of-State	\$24,528	\$25,152	2.5%
Graduate - In-State	\$9,972	\$10,224	2.5%
Graduate - Out-of-State	\$25,884	\$26,532	2.5%
Room - Undergraduate	\$5,774	\$5,918	2.5%
Room - Graduate	\$6,802	\$6,972	2.5%
Board - Ultimate Meal Plan	\$5,008	\$5,132	2.5%
Board - Value Meal Plan	\$4,778	\$4,898	2.5%
Board - Custom Meal Plan	\$4,534	\$4,646	2.5%
Infrastructure Maintenance Fee	\$426	\$440	3.3%
	Per Semester		
Law School Housing-Fall / Spring	\$0	\$2,804	100.0%
Law School Housing-Summer	\$0	\$1,869	100.0%
Program Specific Fees ¹			
	Per Credit		
Master of Engineering (MENG)	\$781	\$898	15.0%
LLM-Insurance	\$1,070	\$1,091	2.0%
LLM-U.S. Legal Studies	\$964	\$983	2.0%
	Per Program		
Masters Entry Into Nursing (MEIN)	\$22,695	\$23,835	5.0%

¹ These are non-mandatory fees that are assessed to the students enrolled in the given program.

University of Connecticut (Storrs Campus)

Schedule of Costs for an Undergraduate Student

Fiscal Years 2011 and 2012

	In-State Undergraduate			Out-of-State Undergraduate		
	FY 2011 (Annual)		FY 2012 (Annual)	FY 2011 (Annual)		FY 2012 (Annual)
	Amount	%		Amount	%	
Tuition, Full-time	\$ 8,064	5.66%	\$ 8,256	\$24,528	5.58%	\$25,152
General University Fee	1,656	4.55%	1,704	1,656	4.55%	1,704
Other Fees:						
Student Newspaper	14		14	14		14
Student Government (USG)	86		86	86		86
WHUS	18		18	18		18
Student Union (SUBOG)	46		46	46		46
UCONN TV	10		10	10		10
Transit Fee	70		70	70		70
Student Union Building Fee	26		26	26		26
Infrastructure Maintenance	426	6.50%	440	426	6.50%	440
Subtotal Other Fees	696		710	696		710
Total Tuition & Mandatory Fees	\$10,416	5.36%	\$ 10,670	\$26,880	5.47%	\$27,566
Room Fee	5,774	7.01%	5,918	5,774	7.01%	5,918
Board Fee - Ultimate Meal Plan ^A	5,008	6.01%	5,132	5,008	6.01%	5,132
Grand Total ^A	<u>\$21,198</u>	<u>5.96%</u>	<u>\$ 21,720</u>	<u>\$37,662</u>	<u>5.77%</u>	<u>\$38,616</u>
Board Fee - Value Meal Plan	4,778	6.04%	4,898	4,778	6.04%	4,898
Grand Total	\$20,968	5.96%	\$ 21,486	\$37,432	5.78%	\$38,382

^A The Ultimate Meal Plan represents the most popular meal plan available (Per semester: unlimited meals, 500 points, 35 flex passes). Lower cost meal plan options are available.

University of Connecticut (Storrs Campus)

Schedule of Costs for a Graduate Student

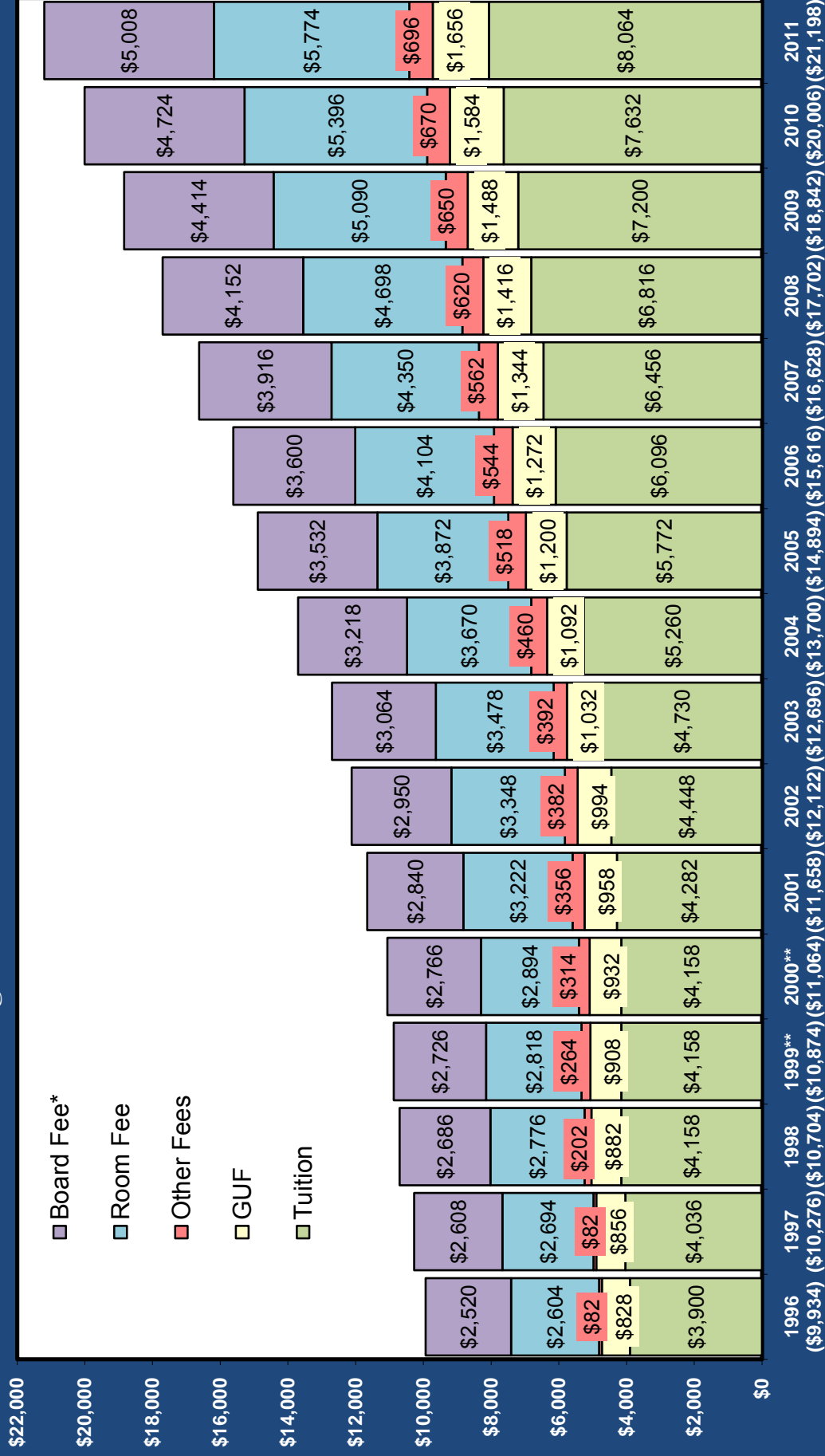
Fiscal Years 2011 and 2012

	In-State Graduate			Out-of-State Graduate		
	FY 2011 (Annual) Approved		FY 2012 (Annual) Proposed	FY 2011 (Annual) Approved		FY 2012 (Annual) Approved
	Amount	%		Amount	%	Amount %
Tuition, Full-time	\$ 9,972	5.52%	\$ 10,224	\$ 25,884	5.50%	\$ 26,532 2.50%
General University Fee	1,224	4.62%	1,260	1,224	4.62%	1,260 2.94%
Other Fees:						
Student Activity Fee	26		26	26		26
Graduate Matriculation Fee	84		84	84		84
Transit Fee	70		70	70		70
Student Union Building Fee	26		26	26		26
Infrastructure Maintenance	426	6.50%	440	426	6.50%	440 3.29%
Subtotal Other Fees	632		646	632		646
Total Tuition & Mandatory Fees	\$ 11,828	5.36%	\$ 12,130	\$ 27,740	5.44%	\$ 28,438 2.52%
Room Fee	6,802	7.02%	6,972	6,802	7.02%	6,972 2.50%
Board Fee - Ultimate Meal Plan ^A	5,008	6.01%	5,132	5,008	6.01%	5,132 2.48%
Grand Total ^A	<u>\$ 23,638</u>	<u>5.97%</u>	<u>\$ 24,234</u>	<u>\$ 39,550</u>	<u>5.78%</u>	<u>\$ 40,542 2.51%</u>
Board Fee - Value Meal Plan	4,778	6.04%	4,898	4,778	6.04%	4,898 2.51%
Grand Total	\$ 23,408	5.98%	\$ 24,000	\$ 39,320	5.78%	\$ 40,308 2.51%

^A The Ultimate Meal Plan represents the most popular meal plan available (Per semester: unlimited meals, 500 points, 35 flex passes). Lower cost meal plan options are available. Please note that for Graduate students living in Graduate student housing, the meal plan is optional.

University of Connecticut (Storrs & Regional Campuses)

Undergraduate In-State Cost - Fiscal Years 1996-2011

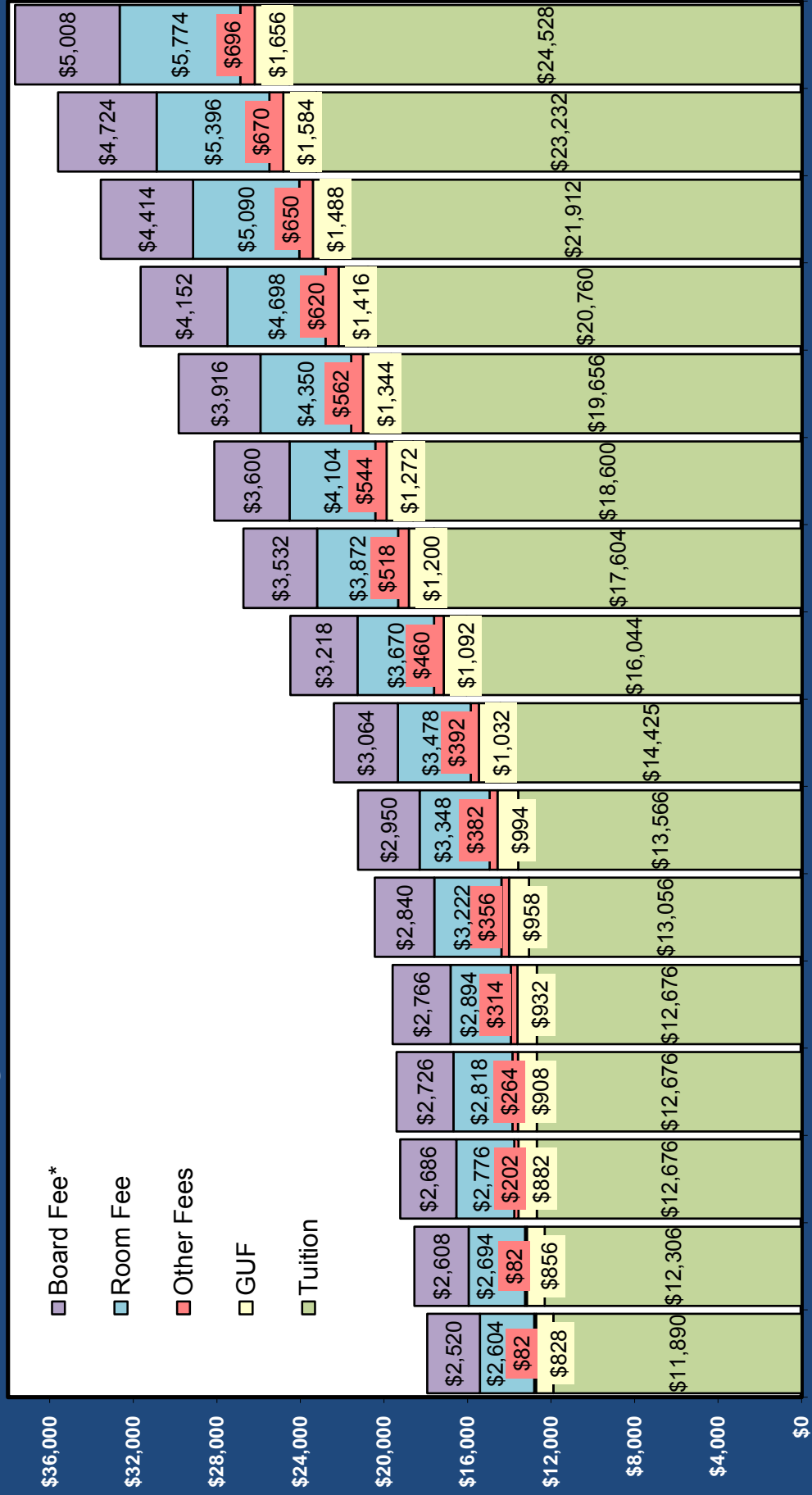


*The Board Fee shown represents the Ultimate Meal Plan which is the most expensive plan available (Per semester: unlimited meals, 500 points, 35 flex passes). Lower cost meal plan options are available.

**FY99 & FY00 reflect the State funded Tuition Freeze.

University of Connecticut (Storrs & Regional Campuses)

Undergraduate Out-of-State Cost - Fiscal Years 1996-2011



*The Board Fee shown represents the Ultimate Meal Plan which is the most expensive plan available (Per semester: unlimited meals, 500 points, 35 flex passes). Lower cost meal plan options are available.

**FY99 & FY00 reflect the State funded Tuition Freeze.

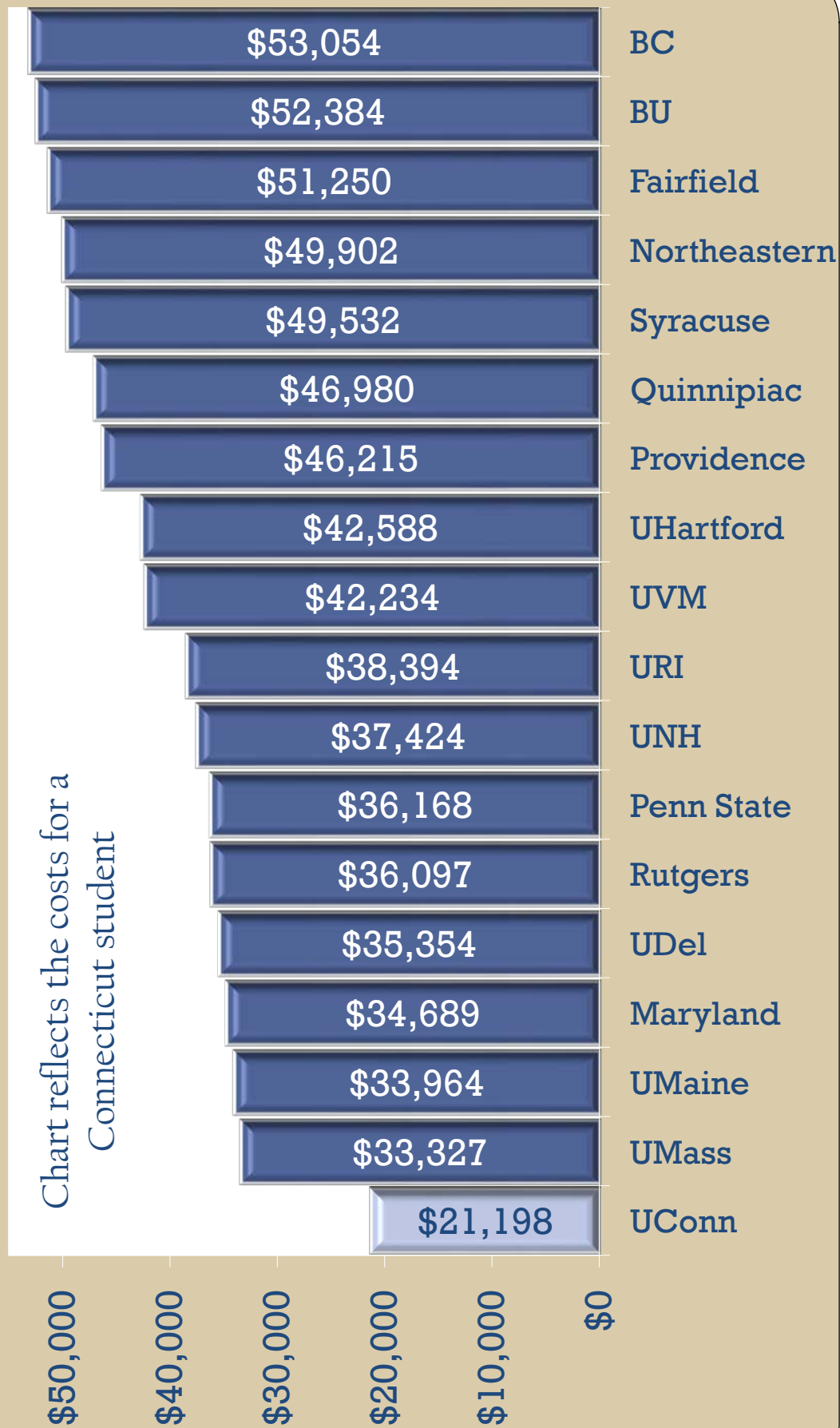
UConn's Affordability

FY11 Tuition & Mandatory Fees

<u>Private Schools</u>		<u>In & Out of State</u>	<u>Public Schools</u>	<u>In State</u>	<u>Out of State</u>
Boston College		\$40,972	Penn State	\$15,250	\$27,114
Boston Univ		\$39,864	Univ Vermont	\$14,036	\$32,600
Fairfield		\$39,040	Univ New Hampshire	\$13,672	\$27,642
Northeastern		\$37,142	Rutgers	\$12,560	\$24,316
Syracuse		\$36,302	Univ Massachusetts	\$12,092	\$23,988
Providence		\$34,435	Univ Rhode Island	\$10,476	\$27,182
Quinnipiac		\$34,250	Univ Connecticut	\$10,416	\$26,880
Univ Hartford		\$29,852	Univ Delaware	\$10,208	\$25,408
			Univ Maine	\$10,168	\$25,198
			Univ Maryland	\$8,415	\$24,830

UConn's Affordability

FY11 Tuition, Fees, Room & Board



University of Connecticut (Storrs)
Division of Student Affairs- Department of Residential Life
Room Fee - Fiscal Year 2012

I. Proposed Action

- A. Description of Room Fee:** A 2.5% increase in FY 2012 on all room fees as noted below.
- B. Description of Recommended Revision:** In FY 2012, the recommended revision increases the double room fee by \$144 year/\$72 semester. Other room fee rates are also recommended to increase by 2.5% including graduate rooms, Husky Village, and Hilltop and Charter Oak Apartments.
- C. Basis of Requested Revision:** The projected fee increases are needed to meet the cost of inflation, continue deferred maintenance programs, provide for equipment, and to continue routine furniture replacement.
- D. Students Affected:** The increases would apply to all students living in the University residential areas.
- E. Proposed Date of Implementation:** Fall 2011.

II. Analysis

- A. Fiscal Need for Revision:** The Department of Residential Life operates as a self-supporting auxiliary operation. Therefore, it is necessary for the Department to generate a sufficient amount of revenue to support its operation, continue deferred maintenance programs, and to continue providing inclusive laundry services to students in the traditional residence halls.
- B. Impact on Program and Clients:** Failure to implement the fee requests would result in a delay in planned deferred maintenance projects and furniture replacement.
- C. Comparative Student Costs:** See attached.
- D. Student Involvement in Fee Revision Proposal:** A public forum was held to present the rate increases as defined below.

Residence Halls	Undergraduate Double Room	Undergraduate Single Room	Graduate Room	
FY 2009	\$5,090	\$5,898	\$5,788	
FY 2010	\$5,396	\$6,356 ^A	\$6,356 ^A	
FY 2011	\$5,774	\$6,802	\$6,802	
FY 2012	\$5,918	\$6,972	\$6,972	
Apartments & Husky Village	Hilltop & Charter Oak 4 Bedroom	Hilltop & Charter Oak 2 Bedroom	Hilltop 1 Bedroom	Husky Village Double Room
FY 2009	\$8,528	\$10,076	\$10,776	\$5,996
FY 2010	\$9,040	\$7,004 ^B	\$7,004 ^B	\$6,356
FY 2011	\$9,356	\$7,250	\$7,250	\$6,802
FY 2012	\$9,590	\$7,432	\$7,432	\$6,972

^A The rates were increased to more appropriately match the amenities offered.

^B The new rate reflects the change from single-occupancy to double-occupancy.

UConn's Affordability

FY11 Tuition, Fees, Room & Board

		Room*	In-State Total Cost	Out-of-State Total Cost
1	Quinnipiac	\$10,610	\$46,980	\$46,980
2	Boston University	\$7,980	\$52,384	\$52,384
3	Boston College	\$7,450	\$53,054	\$53,054
4	Rutgers	\$7,401	\$24,341	\$36,097
5	Univ Hartford	\$7,114	\$42,588	\$42,588
6	Fairfield	\$7,010	\$51,250	\$51,250
7	Providence	\$6,790	\$46,215	\$46,215
8	Northeastern	\$6,760	\$49,902	\$49,902
9	University of Rhode Island	\$6,552	\$21,688	\$38,394
10	Syracuse	\$6,470	\$49,532	\$49,532
11	University of Vermont	\$6,196	\$23,760	\$42,324
12	University of Delaware	\$6,084	\$20,154	\$35,354
13	Western CT State University	\$5,896	\$18,077	\$28,442
14	University of Connecticut	\$5,774	\$21,198	\$37,662
15	University of Maryland	\$5,714	\$18,274	\$34,689
16	Eastern CT State University	\$5,674	\$18,438	\$27,435
17	Central CT State University	\$5,572	\$17,937	\$28,302
18	Southern CT State University	\$5,541	\$18,032	\$27,029
19	University of New Hampshire	\$5,528	\$23,454	\$37,424
20	University of Massachusetts	\$4,672	\$21,431	\$33,327
21	Pennsylvania State	\$4,554	\$24,304	\$36,168
22	University of Maine	\$4,376	\$18,934	\$33,964

*List sorted by Room rates highest to lowest. Room rates reflect the standard double rate.

University of Connecticut (Storrs)
Division of Student Affairs
Department of Dining Services
Board Fee - Fiscal Year 2012

I. Proposed Action

A. Description of Board Fee: A 2.5% fee increase for FY 2012 as noted below.

B. Description of Recommended Revision:

To increase the board fee in FY 2012 as follows:

Ultimate

Unlimited meals, 500 points, 35 flex passes (per semester): \$124 year/\$62 semester

Value

Unlimited meals, 200 points, 40 flex passes (per semester): \$120 year/\$60 semester

Custom

Unlimited meals, 75 flex passes (per semester): \$112 year/\$56 semester

C. Basis of Requested Revision: The 2.5% increase in FY 2012 is needed to meet the cost of inflation, renovations to older dining facilities, and equipment maintenance and replacement.

D. Students Affected: The increase would apply to all students living in the University undergraduate residence halls and any graduate or commuter student who chooses to purchase a meal plan.

E. Proposed Date of Implementation: Fall 2011.

II. Analysis

A. Fiscal Need for Fee Revision: The Department of Dining Services is a self-supporting auxiliary operation. Therefore, it is necessary for the Department to generate sufficient revenue to support its operation.

B. Impact on Program and Clients: Failure to implement the fee requests would result in a reduction of some student services.

C. Comparative Student Costs: See attached.

D. Student Involvement in Fee Revision Proposal: A public forum was held to present the rates as defined.

Meal Plans	Ultimate	Value	Custom
FY 2008	\$4,152	\$3,960	\$3,758
FY 2009	\$4,414	\$4,210	\$3,996
FY 2010	\$4,724	\$4,506	\$4,276
FY 2011	\$5,008	\$4,778	\$4,534
FY 2012	\$5,132	\$4,898	\$4,646

Ultimate = unlimited meals, 500 points, 35 flex passes

Value = unlimited meals, 200 points, 40 flex passes

Custom = unlimited meals, 75 flex passes

UConn's Affordability

FY11 Tuition, Fees, Room & Board

		Board*	In-State Total Cost	Out-of-State Total Cost
1	Syracuse	\$6,760	\$49,532	\$49,532
2	Northeastern	\$6,000	\$49,902	\$49,902
3	Univ Hartford	\$5,622	\$42,588	\$42,588
4	Fairfield	\$5,200	\$51,250	\$51,250
5	University of Connecticut	\$5,008	\$21,198	\$37,662
6	Providence	\$4,990	\$46,215	\$46,215
7	University of Massachusetts	\$4,667	\$21,431	\$33,327
8	University of Rhode Island	\$4,660	\$21,688	\$38,394
9	Boston College	\$4,632	\$53,054	\$53,054
10	Boston University	\$4,540	\$52,384	\$52,384
11	Central CT State University	\$4,504	\$17,937	\$28,302
12	Pennsylvania State	\$4,500	\$24,304	\$36,168
13	Southern CT State University	\$4,442	\$18,032	\$27,029
14	University of Maine	\$4,390	\$18,934	\$33,964
15	Rutgers	\$4,380	\$24,341	\$36,097
16	Eastern CT State University	\$4,374	\$18,438	\$27,435
17	Western CT State University	\$4,272	\$18,077	\$28,442
18	University of New Hampshire	\$4,254	\$23,454	\$37,424
19	University of Maryland	\$4,145	\$18,274	\$34,689
20	University of Delaware	\$3,862	\$20,154	\$35,354
21	University of Vermont	\$3,528	\$23,760	\$42,324
22	Quinnipiac**	\$2,120	\$46,980	\$46,980

*List sorted by Board rates highest to lowest. Board rates reflect the most expensive plan available.

** Quinnipiac charges an all inclusive Room & Board fee. If a student resides in a residence hall, then they are required to be enrolled in the dining service plan that sets aside \$2,120 in food dollars for the year. No other meal plan options are available.

University of Connecticut (Storrs and Regional Campuses)
Infrastructure Maintenance Fee
Fiscal Years 2011 and 2012

I. Proposed Action

A. Description of Fee:

The revenue generated by the Infrastructure Maintenance Fee (IMF) is used to fund the debt service associated with South Campus and partially fund Operating and Maintenance Costs (O & M) related to UCONN 2000 projects. The FY2011 current and FY2012 proposed rate structure would be as follows:

FY 2011 Current						
	Undergraduates - Storrs, Regionals and Law School		Graduates and Social Work ^(A)			
Classification	# of Credits	Annual Rate	Graduate Assistant # of Credits	Annual Rate	Non-Grad Assistant # of Credits	Annual Rate
Full-Time	(12 or more)	\$426	(0 - 9)	\$426	(9)	\$426
Half-Time	(6 - 11)	\$214			(5 - 8)	\$214
Less Than Half-Time	(1 - 5)	\$108			(0 - 4)	\$108

FY 2012 Proposed						
	Undergraduates - Storrs, Regionals and Law School		Graduates and Social Work ^(A)			
Classification	# of Credits	Annual Rate	Graduate Assistant # of Credits	Annual Rate	Non-Grad Assistant # of Credits	Annual Rate
Full-Time	(12 or more)	\$440	(0 - 9)	\$440	(9)	\$440
Half-Time	(6 - 11)	\$220			(5 - 8)	\$220
Less Than Half-Time	(1 - 5)	\$110			(0 - 4)	\$110

^(A) Graduate Assistants are classified as full-time students and are charged the full-time rate. Continuous Registration Students who are registered for GRAD 5998, 5999, 6998 and 6999 are less than half-time students and are therefore charged the less than half-time rate.

B. Basis for Requested Revision:

The requested fee increases will be used to pay for increasing O & M costs related to UCONN 2000. The revenue generated by the fee also pays the annual debt service costs associated with the South Campus Residence Halls. The projected annual debt service costs for FY11 and FY12 are as follows:

<u>FY 2011</u>	<u>FY 2012</u>
<u>\$1,399,049</u>	<u>\$1,400,031</u>

C. Students Affected:

All undergraduate, graduate, regional campus, Law, Social Work, and non-degree students will be affected.

D. Proposed Date of Implementation:

The increase would be effective Fall 2011.

II. Analysis

A. Fiscal Need for Fee:

Projected Revenue and Expenditures for the Infrastructure Maintenance Fee for Fiscal Years 2011 and 2012:

	<u>FY 2011</u> <u>(Current)</u>	<u>FY 2012</u> <u>(Proposed)</u>
Estimated IMF revenue	\$10,610,133	\$10,996,965
Debt Service Payments	1,399,049	1,400,031
Balance Available for O & M	9,211,084	9,596,934
Estimated O & M	11,056,312	12,198,732
O & M Shortfall ^(A)	<u>(\$1,845,228)</u>	<u>(\$2,601,798)</u>

^(A) Partially funded from tuition revenue and state appropriation.

B. Effect on Other Institutional or Unit Programs if Fee is Not Approved:

If funding is not available for O & M costs associated with the new buildings, it may not be possible to maintain these buildings adequately.

C. Comparative Student Costs (Other Institutions):

1. University of Michigan-Ann Arbor
Infrastructure Maintenance Fee-\$185 per semester/\$370 annually (FY 2011)
This fee is charged to all students and the revenue funds infrastructure maintenance and renovations of physical assets.
2. Montana State University
Building Fees-\$257.92 (in-state) and \$312.67 (out-of-state) annually (FY 2011)
This fee is charged to all students and the revenue generated pays for constructing and renovating auxiliary and academic buildings.
3. Oklahoma State University
Academic Facilities Fee \$11 per credit, \$165 for 15 credits per semester/\$330 annually (FY 2011)
This fee funds renovations, maintenance and construction of academic facilities.
The fee is charged to all students except veterinary medicine.

**University of Connecticut
School of Law
Law School Housing Fee - Fiscal Year 2012**

I. Proposed Action

- A. Description of Room Fee:** The purpose of the fee is to collect a housing fee from students living in leased apartments within walking distance of the campus. A fee of \$2,804 for the fall and spring semesters and \$1,869 for the summer session for FY 2012 is proposed. Each apartment has two bedrooms.
- B. Basis of Requested Revision:** The fee is based on the projected amount needed to cover the cost of the lease agreement. The University advertised a Request for Proposal (RFP) and is currently in negotiations with a landlord. The lease will be presented to the Board of Trustees for approval at a later date.
- C. Students Affected:** The fee would apply to a minimum of 20 and a maximum of 50 students who apply to live in the Law School housing.
- D. Proposed Date of Implementation:** The housing would be available beginning with the Fall 2011 semester and the fee would be implemented at that time.

II. Analysis

- A. Fiscal Need for Revision:** The Law School Housing initiative will be self-supporting. Therefore, it is necessary for the Law School to generate sufficient revenue to cover the cost of the lease.
- B. Impact on Program and Clients:** Failure to implement the fee requests would result in the inability of some of our international students to attend the Law School as it has become difficult to secure affordable housing in the Hartford area within walking distance of the Law School. Most of our international students do not have vehicles.

C. Comparative Student Costs:

Alabama	\$875/month or \$3,338 per semester
UC Berkeley	\$857/month or \$3,857 per semester
UC Davis	\$740/month or \$3,330 per semester
Georgia	\$753/month or \$3,389 per semester
Minnesota	\$756/month or \$3,402 per semester
Virginia	\$607/month or \$2,732 per semester

- D. Student Involvement in Fee Proposal:** A public forum was held on February 15, 2011.

University of Connecticut
School of Engineering
Master of Engineering (MENG) Program Fee
Fiscal Year 2012

I. Proposed Action

- A. Description of Fee:** The School of Engineering Master of Engineering (MENG) program is operated as an educational extension fund activity. The MENG program is offered at several industrial sites as a part-time evening program. MENG students pay a per-credit course fee for each course taken, they do not pay tuition. Since Fall 2009, the MENG program has expanded to offer graduate-level distance engineering education across the state.

Over the past four years, the MENG Program has grown and graduated 36 professionals, who earned either a Master of Engineering degree or a M.S. Plan-B. This constitutes approximately 22% of the total number of graduate students enrolled in the M.S. programs of the participating departments.

- B. Description of Recommended Revision:** The current comprehensive fee for the off-campus MENG program is \$781 per credit hour. This rate has been in effect since Fall 2007 and will remain in effect through Spring 2011. The School of Engineering is requesting an increase of the per credit hour fee to \$898 effective Fall 2011. This represents a 15% increase over the current MENG per credit hour rate.

- C. Basis for Requested Fee:** Approximately 89% of the costs incurred to deliver the MENG Program are salaries, fringe benefits and cost of distance delivery hardware at multiple locations. The remaining costs reflect program management and advertising costs. Faculty members involved in the MENG program are primarily tenure-track faculty from the Storrs campus. Outside experts teach specialty courses and ENGR 5311 and ENGR 5312.

For the past several years, the cost pressures on this program have been driven primarily by the escalating costs of mandatory salary increases, travel costs and distance learning equipment. Since the part-time MENG program is totally dependent on enrollment driven revenues, the School of Engineering needs to ensure that an adequate revenue stream to cover costs is in place.

- D. Students Affected:** Students enrolled in the MENG program at Connecticut area industrial sites will be affected. All of these students are mid-career professionals who are employed full-time. Many are reimbursed by their employer for their educational expenses.
- E. Proposed Date of Revision Implementation:** The proposed date for implementation of the fee increase is Fall 2011.

II. Analysis

- A. Fiscal Need of Fee Revision:** The revenues generated by the MENG program also support critical School of Engineering initiatives, which are essential to maintaining and enhancing our success. To maintain this momentum, as well as to offset increases in

expenditures, the School of Engineering is requesting that the credit hour fee for this program be increased to \$898, effective Fall 2011.

- B. Impact Statement:** The MENG program is designed to be self-supporting. If the fee increase is not approved, student services and course offerings would have to be significantly modified. Further cutbacks would have a negative effect on our promotional expenditures and on our ability to deliver the current curriculum. These actions could result in a decline in program quality, in turn negatively impacting future enrollments as well as revenues.
- C. Comparative Student Cost:** The only comparative program in the Greater Hartford area is offered by the Rensselaer Graduate Center of Hartford. Their cost per credit is \$1,330, which is substantially higher than either the current or proposed rate of the UConn-MENG program.

**University of Connecticut
School of Law
LL.M. Fee – Insurance Law FY 2012**

I. Proposed Action

A. Description of Fee: The history of the LL.M. Insurance Law Fee:

2007-2008	\$ 974/credit	\$23,376 per year
2008-2009	\$1,009/credit	\$24,216 per year
2009-2010	\$1,039/credit	\$24,936 per year
2010-2011	\$1,070/credit	\$25,680 per year

B. Description of Recommended Revision: For FY 2012, the School of Law proposes to increase the Insurance Law LL.M. Fee from \$1,070 per credit to \$1,091 per credit. This is an increase of approximately 2%. The full-time cost per year would be \$26,184.

C. Basis of Requested Revision: The Insurance Law LL.M. program started in 1997. Most of the students in this program are lawyers at insurance companies in the United States. With the approval of our accrediting agency, we can now deliver the program via distance learning. However, the costs of such delivery are great. This fee proposal seeks to charge the delivery fees appropriately to the Insurance LL.M. program. The American Bar Association and the University of Connecticut Board of Trustees approved this program with the understanding that after a period of development, the Insurance LL.M. would be financially self-supporting. The fee is still substantially below those charged by other law schools for similar programs.

D. Students Affected: The total LL.M. population of the School of Law is approximately 45 students. This includes full and part-time students. All Insurance Law LL.M. students would be affected by this proposal.

E. Proposed Date of Implementation: The proposed date of implementation would be Fall semester of 2011.

II. Analysis

A. Fiscal Need for Fee Revision:

	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>FORECAST</u>	<u>BUDGET</u>
	FY08	FY09	FY10	FY11	FY12
Income	\$358,534	\$349,914	\$363,650	\$374,500	\$381,850
Expenditures	<u>335,076</u>	<u>327,209</u>	<u>356,729</u>	<u>374,565</u>	<u>384,658</u>
Gain/(Loss)	\$ 23,458	\$ 22,705	\$ 6,921	\$ (565)	\$ (2,808)

B. Effect on Other Institutional or Unit Programs if Fee is Disapproved: If the fee is not approved, the School will need to utilize operational funds from the J.D. program or from the U.S. Legal Studies LL.M. program. We are now at a point where the Insurance Law LL.M. is self-supporting in accordance with the original agreement with the American Bar Association and the University of Connecticut Board of Trustees.

C. Comparative Student Costs – 12 credits per semester FY 2011 rates

American	\$42,614
Boston University	\$39,980
Case Western	\$40,450
Columbia	\$48,648
Duke	\$44,480
Fordham	\$45,850
Georgia	\$9,812 In State, \$24,082 Out of State
George Washington	\$37,128
Illinois	\$48,310
Indiana	\$38,160
Iowa	\$24,154 In State, \$42,922 Out of State
John Marshall	\$25,800
University of Connecticut	\$25,680
University of Miami	\$32,088
University of Michigan	\$44,600 In State, \$47,600 Out of State

D. Student Approvals: A fee hearing was held for LL.M. students in December 2010.

**University of Connecticut
School of Law
LL.M. FEE – U.S. Legal
Fiscal Year FY 2012**

I. Proposed Action

A. Description of Fee: The history of the LL.M. – U.S. Legal Fee:

2007-2008	\$874/credit	\$20,976 per year
2008-2009	\$909/credit	\$21,816 per year
2009-2010	\$936/credit	\$22,464 per year
2010-2011	\$964/credit	\$23,136 per year

B. Description of Recommended Revision: For FY 2012, the School of Law proposes to increase the LL.M. Fee from \$964 per credit to \$983 per credit. This is an increase of approximately 2%. The full-time cost per year would be \$23,592.

C. Basis of Requested Revision: The Law School started its first LL.M. program, U.S. Legal Studies, in 1993. This program provides an opportunity for international lawyers to come to the U.S. to earn the advanced degree. Staff salaries, fringe benefits, workers compensation and operational costs to support the program keep increasing. The American Bar Association and the Board of Trustees approved this program with the understanding that after a period of development, the U.S. Legal LL.M. would be financially self-supporting. The fees are substantially below those charged by other law schools for similar programs.

D. Students Affected: The total enrollment in the U.S. Legal Studies LL.M. program is approximately twelve students. This includes full and part-time students. All U.S. Legal Studies students would be affected by this proposal.

E. Proposed Date of Implementation: The proposed date of implementation would be Fall 2011.

II. Analysis

A. Fiscal Need For Fee Revision:

	<u>ACTUAL</u> FY08	<u>ACTUAL</u> FY09	<u>ACTUAL</u> FY10	<u>FORECAST</u> FY11	<u>BUDGET</u> FY12
Income	\$392,531	\$370,676	\$360,360	\$371,140	\$438,418
Expenditures	<u>\$267,894</u>	<u>\$313,842</u>	<u>\$347,373</u>	<u>\$360,930</u>	<u>\$444,632</u>
Gain/(Loss)	\$124,637	\$ 56,834	\$ 12,987	\$ 10,210	\$ (6,214)

With the hiring of a recruiter for the program in early 2011, we anticipate additional income and expenses as we phase-in an aggressive international recruiting program.

B. Effect on Other Institutional or Unit Programs if Fee is Disapproved: If the fee is not approved, the School will need to utilize operational funds from the J.D. program. The U.S. Legal Studies LL.M. is now self-supporting which is in accordance with the original agreement with the American Bar Association and the University of Connecticut Board of Trustees.

C. Comparative Student Cost for 24 credits FY 2011 Rates:

American	\$42,614
Boston University	\$39,980
Case Western	\$40,450
Columbia	\$48,648
Duke	\$44,480
Fordham	\$45,850
Georgia	\$9,812 In State, \$24,082 Out of State
George Washington	\$37,128
Illinois	\$48,310
Indiana	\$38,160
Iowa	\$24,154 In State, \$42,922 Out of State
John Marshall	\$25,800
University of Connecticut	\$23,136
University of Miami	\$32,088
University of Michigan	\$44,600 In State, \$47,600 Out of State

D. Student Approvals: A fee hearing was held for Law School students in December 2010.

University of Connecticut (Storrs and Regional Campuses)
School of Nursing and Center for Continuing Studies
Master's Entry into Nursing (MEIN) Program Fee
Fiscal Year 2012

I. Proposed Action

- A. Program Overview.** The School of Nursing Masters Entry into Nursing (MEIN) Program is a self-supporting program for students who have a bachelor's degree in a field other than nursing. This calendar year program consists of 45 credits of pre-licensure education, which enables graduates of the program to complete the National Council Licensure Examination for Registered Nurses (NCLEX). Upon completion of the 12 month sequence, students can move into the MS in nursing or the DNP, with a transfer of 9 credits from the first 12 months.
- B. Description of Fee:** The MEIN program has extensive delivery costs. The comprehensive program fee covers all related program costs including program administration, clinical supervision, classroom instruction and computer-based NCLEX-like testing.
- C. Description of Recommended Revision:** We are requesting approval to charge a MEIN Program fee of \$23,835 for the January 2012 cohort. This is a 5% increase over the rate approved for the January 2010 cohort. The proposed all inclusive fee approximates \$530 per credit.
- D. Basis for Requested Fee:** There has been a significant increase in program costs. Most instructors for both the clinical and didactic nursing courses are adjuncts who are accomplished clinicians and teachers. The community college and state college system are now paying \$1,800 more for 6 credits of clinical instruction than UConn. Additionally, the basic equipment provided to students has increased from \$100-\$125 per student.
- E. Students Affected:** The maximum number of students in this program is 128 and all students would experience the same increase.
- F. Proposed Date of Implementation:** Beginning with the January 2012 cohort.

II. Analysis

- A. Fiscal Need for Fee Revision:** As the School of Nursing MEIN program operates as a self-funded comprehensive activity, revenues from student fees must be sufficient to cover program costs. To continue to thrive and grow, the expenses and quality must be balanced. The request is based on the cost of administering and delivering the program. The state university and community college programs have increased their adjunct faculty hourly rates to greater than \$65/hour with additional preparation and grading hours built into each contract. UConn's rate is currently \$54/hour which means we are losing qualified faculty to other schools at the same time we have expanded enrollment. Since the fees were last raised, faculty efforts to enhance student preparation and first time success rates on NCLEX now include sophisticated, computer-based nursing knowledge and application assessments

throughout the program and a week-long test preparation course. The per student cost for this additional service is \$600.

- B. Effect on Other Institutional or Unit Programs if Fee is Disapproved:** Without approval of the fee, the MEIN program will require institutional funds to continue. The University of Connecticut fills a critical need by championing, increasing and enhancing the State of Connecticut's nursing workforce to meet the needs of the citizens. As Connecticut has one of the most severe nursing shortages in the nation, our flagship institution has an obligation to bring the most new nurses into practice and we prepare more new nurses each year than any other Connecticut program. With the MEIN program, we are able to double the number of new nurses from those who complete our traditional baccalaureate in nursing program. In addition, not offering this program would result in fewer applicants to UConn's Nursing graduate programs which produce the clinical nursing leaders that shape health care delivery.
- C. Comparative Student Costs:** There are no other programs in the northeast designed like the MEIN program. Three schools in the state offer a program for non-nursing college graduates, but they require the student to earn a second baccalaureate degree. Our program was designed with the belief that a second baccalaureate degree was not needed. Other programs in the State of Connecticut:
- Southern Connecticut State University's second baccalaureate program is 53 credits and, in 2009, cost \$17,128 or approximately \$323 per credit (without fees).
 - Fairfield University's second baccalaureate program is a minimum of 60 credits over 15 months (three semesters) at \$660/credit hour for 2010-2011 (before fees).
 - The 2010 cost at Saint Joseph College is \$39,000 per year.
 - Yale University also offers a program for non-nursing college graduates, but their program requires the student to be at Yale for three full time academic years and earn a master's degree. The cost for the spring and fall semesters is \$16,000 and the summer session is \$13,000 for a total \$29,000 for the pre-licensure portion. Any additional fees are unknown. The total cost at Yale is over \$100,000.

These data indicate that the proposed fee is in alignment with other programs in Connecticut and we will remain competitive.

- D. Student Involvement in Fee Revision Proposal:** Prospective students for January 2012 cohort were apprised of the fee proposal at each information session. Current students were also apprised, although they will have completed the program before the new fees are implemented, if approved.

ATTACHMENT

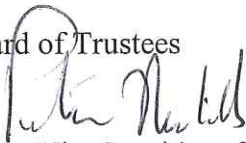
2




University of Connecticut
*Office of the Vice President and
Chief Financial Officer*

March 23, 2011

TO: Members of the Board of Trustees

FROM: Peter J. Nicholls 
Provost and Executive Vice President for Academic Affairs

Richard D. Gray 
Vice President and Chief Financial Officer

RE: Fiscal Year 2012 Academic Materials Fees for the University of Connecticut,
Storrs and Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve a schedule of Academic Materials Fees for Fiscal Year 2012 as follows: creation of new major or course fees (Fine Arts, Liberal Arts and Sciences, and Nursing) and adjustments to course fees (Liberal Arts and Sciences).

BACKGROUND:

The University has an established student fee review process that categorizes the fees as follows: (1.) Institutional Fees, which require central administrative approval, such as Tuition, Room, Board, Infrastructure Maintenance Fee and self-supporting programs; (2.) Academic Materials Fees, which are for consumables and instructional materials that are specific to a particular course or major; and (3.) Student Fees, which include the General University Fee and student activity and service fees. Senior Management charged permanent committees with promoting a fee structure for the academic and student fees that supports excellence, provides comprehensive procedures, and is uniform without sacrificing efficiency and flexibility. The committees are comprised of students, faculty, and administrative representatives. These fee proposals were presented to and approved by the Vice President and Chief Financial Officer and the Provost.

See attached schedule for summary of recommended Academic Materials Fees.

Attachment

An Equal Opportunity Employer

352 Mansfield Road Unit 2122
Storrs, Connecticut 06269-2122

Telephone: (860) 486-3455
Facsimile: (860) 486-1070

University of Connecticut (Storrs and Regionals)

Summary of Recommended Academic Materials Fees

Fiscal Years 2011-2012

Academic Materials Fees are assessed for essential consumables, instructional materials and other direct costs (such as equipment rentals and field experiences) that are specific to particular courses and majors. These fees are recommended by the Academic Materials Fee Committee.

	Fee Per Semester		
	FY 2011 Current	FY 2012 Proposed	Notes
<u>Major Fees</u>			
Fine Arts			
Drama Fees- Acting Program	\$0	\$60	New
Nursing			
Advanced Health Assessment Fee (DNP Programs)	\$0	\$250	New
<u>Course Fees</u> ^A			
Chemistry (CHEM 1122)	\$20	\$50	Increase/Level 4
Chemistry (CHEM 1125)	\$10	\$20	Increase/Level 2
Chemistry (CHEM 1137)	\$10	\$25	Increase to actual
Chemistry (CHEM 1138)	\$10	\$35	Increase/Level 3
Chemistry (CHEM 1148)	\$35	\$20	Decrease/Level 2
Chemistry (CHEM 3332)	\$50	\$25	Decrease to actual
Marine Sciences (MARN 4898)	\$0	\$50	New/Level 4
Molecular & Cell Biology (MCB 2000)	\$20	\$25	Increase to actual
Molecular & Cell Biology (MCB 2413)	\$20	\$50	Increase/Level 4
Molecular & Cell Biology (MCB 2610)	\$20	\$30	Increase to actual
Molecular & Cell Biology (MCB 2225, 3010, 3633, 4026W and 4624)	\$20	\$75	Increase/Level 5

^A Course Fees are assessed at pre-determined levels unless the fee existed prior to the Academic materials Fees Process. There is flexibility at level 3 and below to charge actual cost upon approval by the committee.

Level 1 = \$10, Level 2 = \$20, Level 3 = \$35, Level 4 = \$50, Level 5 = \$75

University of Connecticut (Storrs and Regional Campuses)

Academic Materials Fees Committee

The Academic Materials Fees Committee has reviewed and by consensus, endorsed the following recommendations and adjustments for FY 2012. On behalf of the Committee, the following recommendations are forwarded for your consideration.

Major Fees

School of Fine Arts

Drama

Recommendation: To approve a \$60 drama fee for the Acting Program.

Purpose: For consumable artistic materials, portfolio costs and audition/performance costs.

Justification: The actual cost per student is approximately \$174. This major fee already exists for BFA/MFA Design & Technology, BFA/MA/MFA Puppet Arts, and the BA Theatre Studies Program. Students in the Acting Program should be added to this major fee as the consumable cost listed above also applies to this program.

School of Nursing

Recommendation: To approve a new major fee of \$250.

Purpose: All nursing students in the MS and DNP nursing programs take clinical skills sessions. Nursing students perform comprehensive physical exams and several sensitive exams using the UConn Health Center Clinical Skills Assessment Center with trained clinical models.

Justification: Cost per student is \$250 (trained clinical models: \$100 for physical exams, \$150 for sensitive exams).

Course Fees

Liberal Arts and Sciences

Chemistry

Recommendation: Approve an increase from \$20 to \$50 for CHEM 1122.

Purpose: For consumable lab supplies.

Justification: The actual cost per student is approximately \$69.

Recommendation: Approve an increase from \$10 to \$20 for CHEM 1125.

Purpose: For consumable lab supplies.

Justification: The cost per student is approximately \$35.

Recommendation: Approve an increase from \$10 to \$25 for CHEM 1137.

Purpose: For consumable lab supplies.

Justification: The approximate cost per student is \$28.

Recommendation: Approve an increase from \$10 to \$35 for CHEM 1138.

Purpose: For consumable lab supplies.

Justification: The cost per student is approximately \$37.

Recommendation: Approve a decrease from \$35 to \$20 for CHEM 1148.

Purpose: For consumable lab supplies.

Justification: The approximate cost per student is \$24.

Recommendation: Approve a decrease from \$50 to \$20 for CHEM 3332.

Purpose: For consumable lab supplies.

Justification: The approximate cost per student is \$26.

Marine Sciences (Scuba Diving)

Recommendation: To approve a \$50 fee for MARN 4898.

Purpose: To cover the cost of scuba tank air refills.

Justification: Cost of air is \$5.50 per tank and each student uses approximately 10 tanks of air per semester.

Molecular & Cell Biology

Recommendation: Approve an increase from \$20 to \$25 for MCB 2000.

Purpose: For consumable lab supplies.

Justification: The actual cost per student approximates \$26.

Recommendation: Approve an increase from \$20 to \$75 for MCB 2225, 3010, 3633, 4026W and 4624.

Purpose: For consumable lab supplies.

Justification: The cost per student approximates \$78 to \$191.

Recommendation: Approve an increase from \$20 to \$50 for MCB 2413.

Purpose: For consumable lab supplies.

Justification: The approximate cost per student is \$58.

Recommendation: Approve an increase from \$20 to \$30 for MCB 2610.

Purpose: For consumable lab supplies.

Justification: The cost per student is approximately \$31.

ATTACHMENT

3



University of Connecticut
*Office of the Vice President and
Chief Financial Officer*

March 23, 2011

TO: Members of the Board of Trustees

FROM: Peter J. Nicholls
Provost and Executive Vice President for Academic Affairs

Richard D. Gray
Vice President and Chief Financial Officer

RE: Fiscal Year 2012 Student Activity & Service Fees for the University of
Connecticut, Storrs and Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve a schedule of Student Activity and Service Fees for Fiscal Year 2012 comprised of increases in the undergraduate and graduate General University Fee (GUF), an increase in the Storrs Commuter Student and Graduate Assistant parking rates and a new lower storage/remote parking rate.

BACKGROUND:

The University has an established student fee review process that categorizes the fees as follows: (1.) Institutional Fees, which require central administrative approval, such as Tuition, Room, Board, Infrastructure Maintenance Fee and self-supporting programs; (2.) Academic Materials Fees, which are for consumables and instructional materials that are specific to a particular course or major; and (3.) Student Fees, which include the General University Fee and student activity and service fees. Senior Management charged permanent committees with promoting a fee structure for the academic and student fees that supports excellence, provides comprehensive procedures, and is uniform without sacrificing efficiency and flexibility. The committees are comprised of students, faculty, and administrative representatives. These fee proposals were presented to and approved by the Vice President and Chief Financial Officer and the Provost.

See attached schedule for summary of recommended annual Student Activity and Service Fees.

Attachment

An Equal Opportunity Employer

352 Mansfield Road Unit 2122
Storrs, Connecticut 06269-2122

Telephone: (860) 486-3455
Facsimile: (860) 486-1070

University of Connecticut (Storrs & Regionals)

Summary of Recommended Annual Student Activity & Service Fees

Fiscal Years 2011-2012

Fees designated as “student activity and service fees” include the General University Fee (GUF), the Student Activity Fees and the Service Fees (Parking and Transit). These fees are typically paid by all students thus making it desirable to have students involved in the fee establishment, continuation and review process. These fees are recommended by the Student Activity and Service Fee Advisory Committee.

	Annual Rates		
	FY 2011 Current	FY 2012 Proposed	% Increase (Decrease)
General University Fee			
Undergraduate-Storrs	\$1,656	\$1,704	2.9%
Graduate-Storrs	\$1,224	\$1,260	2.9%
Parking Fees-Storrs Campus			
Commuter Students	\$86	\$110	27.9%
Graduate Assistants	\$88	\$110	25.0%
"C" Lot Storage/Remote	\$86-\$88-\$110	\$50	(41.9%)-(43.2%)-(54.5%)

General University Fee (GUF) Funded Programs

The Student Fee Advisory Committee recommends that the GUF rate be increased by 2.9% for FY 2012 to support the continuation of current programs offered by GUF funded units and provide for collective bargaining increases. This funding represents a small increase for most units. FY 2012 funding is recommended as follows:

Student Health Services \$9,285,648
 One Card Office \$257,286
 Jorgensen Center for Performing Arts \$1,099,660
 Division of Athletics \$9,181,874
 UConn Marching Band \$287,043
 Student Union \$3,098,560
 Student Activities \$4,380,682
 Fraternity & Sorority Life \$420,177
 Career Services \$1,301,656
 Wellness and Prevention Services \$939,799
 Off-Campus Student Services \$298,359

Storrs Based Parking Services

Beginning in the Fall 2011 semester, the Committee recommends the Storrs Student Parking permits for Commuter Students be raised from \$86/year to \$110/year and raised for Graduate Assistants from \$88 to \$110. \$110 is the same rate that Resident Students currently pay. This equalization is appropriate as certain parking lots are available to Commuter Students, Resident Students and Graduate Assistants. Additionally, a new lower storage/remote parking rate of \$50/year is recommended for “C” lot. Currently, “C” lot is offered to Commuter Students at \$86/year, Graduate Assistants at \$88/year, and Resident Students at \$110/year. “C” lot would be offered to all Resident Students and Commuter Students that have 54 or more credits and to Graduate Assistants, first. As space permits, parking spots in “C” lot would then be offered to students with less than 54 credits. Currently, students with less than 54 credits are not offered parking spaces on campus which forces them to pay for parking from surrounding private companies. On a daily basis, “C” lot is approximately 10% full. This recommendation was first approved by the Parking Advisory Committee which is a committee comprised of students, faculty, administrators and staff.

University of Connecticut (Storrs and Regional Campuses)

General University Fee Fiscal Years 2011 and 2012

FY 2011 Current						
	Undergraduates - Storrs/Regionals		Graduates/Professional Schools ^(A)			
Classification	# of Credits	Annual Rate	Graduate Assistant # of Credits	Annual Rate	Non-Grad Assistant # of Credits	Annual Rate

Storrs:

Full-Time	(12 or more)	\$1,656	(0 - 9)	\$1,224	(9)	\$1,224
Half-Time	(6 - 11)	\$828			(5 - 8)	\$772
Less Than Half-Time	(1 - 5)	\$414			(0 - 4)	\$386

Regional Campuses:

Torrington		\$70
Other than Torrington		\$104

Professional:

School of Law						\$70
School of Social Work						\$70

FY 2012 Proposed						
	Undergraduates - Storrs/Regionals		Graduates/Professional Schools ^(A)			
Classification	# of Credits	Annual Rate	Graduate Assistant # of Credits	Annual Rate	Non-Grad Assistant # of Credits	Annual Rate

Storrs:

Full-Time	(12 or more)	\$1,704	(0 - 9)	\$1,260	(9)	\$1,260
Half-Time	(6 - 11)	\$852			(5 - 8)	\$840
Less Than Half-Time	(1 - 5)	\$426			(0 - 4)	\$420

Regional Campuses:

Torrington		\$72
Other than Torrington		\$108

Professional:

School of Law						\$72
School of Social Work						\$72

^(A) Graduate Assistants are classified as full-time students and are charged the full-time rate. Continuous Registration Students who are registered for GRAD 5998, 5999, 6998 and 6999 are less than half-time students and are therefore charged the less than half-time rate.

ATTACHMENT

4



University of Connecticut Health Center

TO: Members, UConn Board of Trustees

FROM: Cato Laurencin, Ph.D, M.D.
Vice President for Health Affairs
Dean, School of Medicine

DATE: March 23, 2011

SUBJECT: Proposed SoM and SoDM Tuition and Fees Rates for FY 12

RECOMMENDATION

That the Board of Trustees approves the proposed tuition and fee increases for the School of Medicine and School of Dental Medicine for the 2011/2012 academic year as described in attachment 1.

BACKGROUND

The tuition and fee rates for the Schools of Medicine and Dental Medicine are set in accordance with the tuition policy of the Board of Governors for Higher Education. This policy requires that the combined tuition and fee rates be set between the 70th and 75th percentile for public medical and dental schools (attachment 2).

Separate tuition rates are established for residents and non-residents. The vast majority of UCHC students fall in the resident category. The Board of Governors also requires that a regional tuition rate (for matriculants from certain other New England states) be set at 175% of the resident rate. The Board of Governor's policy caps any increase in tuition and fees to a maximum of 15% in any year and requires that a minimum of 15% of the tuition be set aside for need based financial aid.

The data on public schools of medicine come from the Association of American Medical Colleges who conducts an annual survey of all U.S. schools of medicine (attachment 3a). In the past, there was no national database for schools of dental medicine, but recently, this is now available from the American Dental Education Association (attachment 3b).

Historically, national tuition and fees rates for public schools have varied widely year to year (attachment 4). Currently (i.e. FY 11), the SoM and SoDM resident rates are at the 71st and 69th percentiles respectively. These are at the 76th and 74th percentiles respectively for the non-resident rates.

For FY 12, we continue to target the 70th - 75th percentile. In order to achieve this, we must first predict the increases in tuition and fees that will be imposed at other public schools. UCHC is mandated to negotiate this 'inflation factor' with the Department of Higher Education and historically, a single inflation factor is set to be applied to both schools.

With the exception of last year, we usually attempt to set rates for a two year period. Even in normal times, this can be challenging given the relative unpredictable fluctuations in rates year to year and because the spread between the 70th and 75th percentiles can be small. We are not in normal times and given the potential volatility in tuition and fees being driven by the downturn in the national economy and the varying degrees to which legislature attempt to keep public education affordable we have less confidence in predicting the correct inflation factor. Therefore, the proposal this year is only for a single year of rate changes.

As UCHC requested, DHE has set the inflation factor for FY 12 as 4.0%. While we note that the SOM non-resident fee is currently \$4 over the 75th percentile and the SoDM resident rate is currently \$112 below the 70th percentile, a uniform 4% increase is being proposed for all subcategories of tuition and professional fees (as shown in attachment 1).

Comparisons to our competitors- When compared to other public schools in our geographic regions (appendix 6a), the SoM resident rate dropped from the 3rd highest in FY 10 to the 4th highest in FY 11. Over this time the SoM non-resident rate remained as the highest, the SoDM resident rate remained at third highest and the SoDM non-resident rate remained as the 2nd highest.

Just over 100 of the students accepted by the SoM elected to matriculate at another school. This group of competitor schools had an average tuition and fees in FY 11 that was significantly higher than the UConn resident rate (appendix 6b). The same trend occurred for the SoDM.

Student Indebtedness: The Schools monitor the indebtedness of students, especially as this relates to national data (attachment 7a & 7b). SOM students with debt on graduation, have an average debt of approximately \$131 thousand which is 8.6% above last year. This compared to a national average debt of \$147 thousand which is 12.6% over last year. The national data for SoDM student indebtedness will not be release until early December. Therefore last year's data only has been included in attachment 7b.

Financial Aid: Financial aid in the form of scholarships and loans is available to meet student need (attachment 8a & 8b). SoM students received approximately \$4.5 million in scholarships and \$11.8 million in loans (changes from FY 10 were +13.7% and +7.1% respectively). SoDM students received approximately \$1.5 million in scholarships and \$6.0 million in loans (changes from FY10 were +5.1% and +6.4% respectively.)

Student response to proposed increases: Drs. Koeppen and Lepowsky informed all students of the proposed increases in tuition and fees via email. They were also invited to attend a presentation and discussion of the proposal on 10/21/10. No students attended. A single email was received by a student with the comment is that all?"

Approval: Changes in the rate of tuition and fees require the approval of the Board of Directors and the Board of Trustees. The Board of Directors approved this recommendation at their November 8, 2010 meeting.

ATTACHMENT 1

UNIVERSITY OF CONNECTICUT HEALTH CENTER
PROPOSED TUITION AND FEE SCHEDULE FOR FY 2012

School of Medicine Tuition	Current			PROPOSED			75th %Tile
	FY 2011	FY 2012	FY 2013	%	Amount	Base	
Resident	\$21,865	\$875	\$22,740	4.00%			
Non-Resident	\$46,062	\$1,842	\$47,905	4.00%			
Regional **	\$38,264	\$1,531	\$39,795	4.00%			
Professional School Fee *							
Resident	\$9,190	\$368	\$9,557	4.00%			
Non-Resident	\$9,190	\$368	\$9,557	4.00%			
Regional	\$9,190	\$368	\$9,557	4.00%			
							Since no inflation factor has been set for FY 13, these rates cannot be set at this time.
TOTAL TUITION & FEES							
Resident	\$31,055	\$1,242	\$32,297	4.00%			\$33,126
Non-Resident	\$55,252	\$2,210	\$57,462	4.00%			\$57,458
Regional	\$47,454	\$1,898	\$49,352	4.00%			

School of Dental Medicine Tuition	Current			PROPOSED			75th %Tile
	FY 2011	FY 2012	FY 2013	%	Amount	Base	
Resident	\$20,572	\$823	\$21,395	4.00%			
Non-Resident	\$47,376	\$1,895	\$49,271	4.00%			
Regional **	\$36,001	\$1,440	\$37,441	4.00%			
Professional School Fee *							
Resident	\$8,386	\$335	\$8,721	4.00%			
Non-Resident	\$8,386	\$335	\$8,721	4.00%			
Regional	\$8,386	\$335	\$8,721	4.00%			
							Since no inflation factor has been set for FY 13, these rates cannot be set at this time.
TOTAL TUITION & FEES							
Resident	\$28,958	\$1,158	\$30,116	4.00%			\$30,635
Non-Resident	\$55,762	\$2,230	\$57,992	4.00%			\$59,290
Regional	\$44,387	\$1,775	\$46,162	4.00%			

Notes:

* The percent increase in professional fees is constant for all categories and set to the SoM resident rate for total tuition & fees.

** The regional rate for tuition must be 175% the resident rate.

ATTACHMENT 2

Excerpt from the Connecticut Public Higher Education Tuition and Student Fee Policy

"Health Center Tuition and Fee Policy"

The setting of tuition and required fee rates at the UConn Health Center medical and dental schools shall be targeted at between the 70th and 75th percentile of tuition and required fee charges at public medical and public dental schools respectively. Consistent with the annual increase ceiling included in the policy adopted for other units, the UConn Health Center tuition and required fees for undergraduate medical and dental students shall not increase by more than 15 percent from one year to the next.

The data base for determining the percentile factor will come from tuition/fee data reported annually by the American Association of Medical Schools and the American Dental Association. Adjustments to the data base to account for inflation from the point in time the data is reported to the fiscal year in which the new Health Center tuition rates will take effect will be negotiated between DHE staff and Health Center staff. Negotiations will center on the choice of the most appropriate inflation index for costs associated with medical and dental educational programs.

Paralleling the overall tuition policy for the higher education system, 15 percent of tuition revenues shall be earmarked for financial assistance programs to needy students.

Excerpt from CT General Statutes 10a-8

(This statute concerns the development and submission of a single public higher education budget to the General Assembly based on the individual budgets approved by each higher education unit's board of trustees.

"...if the General Assembly does not appropriate the amount requested by any such board of trustees, such board of trustees may increase tuition and fees by an amount greater than that included in the budget request in response to which the appropriation was made."

Tuition, Fees, Health Insurance Cost for First Year Medical Students
 Association of American Medical Colleges (AAMC)
 Public Medical Schools - 2010/2011
 Preliminary Data as of September 29, 2010

School Name	RESIDENT Tuition, Fees, and Health Ins.	Rank	% Tile	School Name	NON-RESIDENT Tuition, Fees, and Health Ins.	Rank	% Tile
Oregon	40,684	1	99%	Southern Illinois	78,888	1	99%
Virginia	40,031	2	97%	Illinois	72,214	2	97%
Penn State	39,286	3	96%	South Carolina	69,445	3	96%
Minnesota	38,636	4	95%	Wayne State	63,148	4	95%
Illinois	35,834	5	94%	Michigan State	62,890	5	93%
UMDNJ-RW Johnson	34,632	6	92%	Nebraska	62,632	6	92%
MU South Carolina	34,531	7	91%	Northeastern Ohio	62,587	7	91%
UC Davis	34,321	8	90%	FIU-Wertheim	62,196	8	89%
UMDNJ New Jersey	34,254	9	88%	Toledo	61,829	9	88%
Northeastern Ohio	33,115	10	87%	Alabama	61,636	10	87%
Colorado	33,089	11	86%	Florida	59,995	11	86%
Ohio State	32,758	12	85%	MU South Carolina	59,263	12	84%
Wright State-Boonshoft	32,682	13	83%	Hawaii-Burns	59,123	13	83%
Indiana	32,588	14	82%	Colorado	58,660	14	82%
Cincinnati	32,304	15	81%	Missouri Kansas City	57,619	15	80%
Wayne State	32,273	16	79%	Eastern Virginia	57,291	16	79%
South Carolina	32,231	17	78%	Florida State	56,307	17	78%
Vermont	31,971	18	77%	Connecticut	55,252	18	76%
Eastern Virginia	31,853	19	76%	Kentucky	55,248	19	75%
Toledo	31,625	20	74%	South Florida	54,578	20	74%
Virginia Commonwealth	31,373	21	73%	Oregon	54,365	21	72%
Iowa-Carver	31,326	22	72%	East Tennessee-Quillen	53,745	22	71%
Connecticut	31,055	23	71%	Central Florida	53,375	23	70%
UC Irvine	30,948	24	69%	SUNY Upstate	53,348	24	68%
Florida	30,755	25	68%	UMDNJ-RW Johnson	53,341	25	67%
FIU-Wertheim	30,696	26	67%	Vermont	53,311	26	66%
UC San Francisco	30,474	27	65%	UMDNJ New Jersey	52,963	27	64%
Maryland	30,418	28	64%	SUNY Downstate	52,774	28	63%
Missouri Kansas City	30,150	29	63%	U Washington	52,029	29	62%
Louisville	30,133	30	62%	Missouri Columbia	51,726	30	61%
Michigan	30,118	31	60%	Maryland	51,665	31	59%
Kentucky	30,110	32	59%	Utah	51,317	32	58%
UCLA-Geffen	30,083	33	58%	Stony Brook	51,265	33	57%
Michigan State	30,062	34	56%	New Mexico	51,152	34	55%
UC San Diego	29,989	35	55%	Virginia	51,025	35	54%
Hawaii-Burns	29,939	36	54%	South Dakota-Sanford	51,001	36	53%
SUNY Upstate	29,428	37	53%	Penn State	50,772	37	51%
South Florida	29,018	38	51%	West Virginia	49,552	38	50%
SUNY Downstate	28,854	39	50%	Oklahoma	49,438	39	49%
Southern Illinois	28,516	40	49%	Cincinnati	48,855	40	47%
Missouri Columbia	28,214	41	47%	Marshall-Edwards	48,830	41	46%
Kansas	28,084	42	46%	Ohio State	48,808	42	45%
Nebraska	28,076	43	45%	Kansas	48,504	43	43%
Arizona	27,860	44	44%	Minnesota	47,906	44	42%

School Name	RESIDENT Tuition, Fees, and Health Ins.	Rank	% Tile	School Name	NON-RESIDENT Tuition, Fees, and Health Ins.	Rank	% Tile
East Tennessee-Quillen	27,849	45	42%	Wright State-Boonshoft	47,682	45	41%
Utah	27,509	46	41%	Iowa-Carver	47,140	46	39%
Stony Brook	27,345	47	40%	Michigan	46,856	47	38%
South Dakota-Sanford	26,875	48	38%	UC Davis	46,566	48	37%
Buffalo	26,307	49	37%	North Dakota	46,251	49	36%
Wisconsin	26,226	50	36%	South Alabama	46,153	50	34%
Central Florida	26,175	51	35%	Indiana	45,916	51	33%
North Dakota	25,726	52	33%	Virginia Commonwealth	45,836	52	32%
MC Georgia	25,382	53	32%	Tennessee	45,750	53	30%
South Alabama	25,328	54	31%	Louisville	45,171	54	29%
Tennessee	24,214	55	29%	Arizona	44,968	55	28%
Oklahoma	23,812	56	28%	Buffalo	44,147	56	26%
West Virginia	23,790	57	27%	MC Georgia	43,560	57	25%
Alabama	23,726	58	26%	UC Irvine	43,193	58	24%
U Washington	23,049	59	24%	UC San Francisco	42,719	59	22%
Marshall-Edwards	22,040	60	23%	UCLA-Geffen	42,328	60	21%
Florida State	21,756	61	22%	UC San Diego	42,234	61	20%
Arkansas	21,376	62	21%	Nevada	40,739	62	18%
New Mexico	20,925	63	19%	North Carolina	39,570	63	17%
Massachusetts	20,144	64	18%	Arkansas	39,356	64	16%
Nevada	18,287	65	17%	East Carolina-Brody	38,317	65	14%
Mississippi	17,557	66	15%	Wisconsin	36,963	66	13%
UT San Antonio	16,913	67	14%	UT San Antonio	32,320	67	12%
UT Southwestern	16,740	68	13%	LSU New Orleans	32,112	68	11%
LSU New Orleans	16,517	69	12%	LSU Shreveport	31,119	69	9%
Texas Tech	15,371	70	10%	UT Southwestern	29,840	70	8%
Texas Tech-Foster	15,370	71	9%	Texas Tech	28,471	71	7%
Texas A & M	15,362	72	8%	Texas Tech-Foster	28,470	72	5%
North Carolina	15,172	73	6%	Texas A & M	28,462	73	4%
UT Galveston	14,875	74	5%	UT Galveston	27,975	74	3%
LSU Shreveport	14,741	75	4%	UT Houston	26,709	75	1%
UT Houston	13,609	76	3%	* Puerto Rico	20,309	76	0%
East Carolina-Brody	12,382	77	1%	Massachusetts	NA		
* Puerto Rico	11,091	78	0%	Mississippi	NA		
Average	27,025			Average	48,804		

* Puerto Rico - FY 11 data was not available, FY10 tuition and fees used

Public Dental Schools - 2010/2011
TUITION AND FEES
ADEA 2010 Guide to Dental Schools - for incoming 2010 Students

School	RESIDENT TUITION & FEES FY10-11	Rank	% Tile
Univ. of South Carolina	50,582	1	97%
Univ. of Maryland	32,561	2	94%
Univ. of Iowa	32,123	3	92%
Univ. of Oregon	32,090	4	89%
Univ. of California, San Francisco	30,762	5	86%
Univ. of Illinois	30,624	6	83%
Univ. of Med. and Dentistry, NJ	29,859	7	81%
Univ. of Minnesota	29,623	8	78%
Univ. of Michigan	29,457	9	75%
UCLA	29,069	10	72%
Univ. of Connecticut	28,958	11	69%
Southern Illinois Univ.	28,448	12	67%
Univ. of Nebraska	28,178	13	64%
Ohio State Univ.	27,888	14	61%
Univ. of Missouri, Kansas City	27,661	15	58%
Virginia Commonwealth Univ.	26,897	16	56%
Univ. of Florida	26,894	17	53%
SUNY Stonybrook	26,115	18	50%
Univ. of Colorado	26,084	19	47%
Univ. of Indiana	25,777	20	44%
Univ. of Kentucky	24,999	21	42%
Univ. of Louisville	23,403	22	39%
Univ. of Tennessee	22,119	23	36%
Univ. of Oklahoma	21,923	24	33%
Univ. of North Carolina	21,502	25	31%
Univ. of Washington	21,472	26	28%
SUNY Buffalo	21,257	27	25%
Univ. of Texas, San Antonio	21,155	28	22%
Medical College of Georgia	19,864	29	19%
Univ. of Alabama	18,711	30	17%
Univ. of Texas, Houston	17,553	31	14%
West Virginia Univ.	14,965	32	11%
Univ. of Mississippi	14,030	33	8%
LSU	12,000	34	6%
Univ. of Puerto Rico	8,714	35	3%
Baylor College of Dentistry	7,628	36	0%

School	NON-RESIDENT TUITION & FEES FY10-11	Rank	% Tile
Univ. of South Carolina	99,121	1	97%
Southern Illinois Univ.	75,016	2	94%
UCLA	67,955	3	91%
Univ. of Illinois	60,890	4	88%
Univ. of Nebraska	60,802	5	85%
Ohio State Univ.	59,163	6	82%
Univ. of Maryland	57,349	7	79%
Univ. of Indiana	57,011	8	76%
Univ. of Connecticut	55,762	9	74%
Univ. of Florida	53,375	10	71%
Univ. of Iowa	51,909	11	68%
Univ. of Colorado	51,387	12	65%
Univ. of Louisville	50,939	13	62%
Univ. of Washington	50,512	14	59%
Univ. of Kentucky	49,878	15	56%
Univ. of Tennessee	49,729	16	53%
Virginia Commonwealth Univ.	49,438	17	50%
Univ. of Alabama	49,247	18	47%
Univ. of Oregon	49,186	19	44%
Univ. of Minnesota	48,889	20	41%
Univ. of Michigan	46,013	21	38%
Univ. of North Carolina	45,373	22	35%
SUNY Stonybrook	44,805	23	32%
Univ. of Med. and Dentistry, NJ	44,671	24	29%
Univ. of Oklahoma	44,365	25	26%
Univ. of California, San Francisco	43,007	26	24%
SUNY Buffalo	41,027	27	21%
West Virginia Univ.	37,683	28	18%
Univ. of Texas, San Antonio	31,955	29	15%
Univ. of Texas, Houston	28,353	30	12%
Univ. of Missouri, Kansas City	27,836	31	9%
LSU	25,640	32	6%
Baylor College of Dentistry	18,428	33	3%
Univ. of Puerto Rico	15,934	34	0%
Univ. of Mississippi	N/A		
Medical College of Georgia	N/A		

Average	24,748		
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Average	48,313		
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ATTACHMENT 4

Historic School Rankings - Combined Tuition and Fees

School of Medicine

Resident							Non-Resident						
	FY 06	FY 07	FY 08	FY 09	FY 10	FY 11	FY 06	FY 07	FY 08	FY 09	FY 10	FY 11	
National Average	\$19,981	\$20,980	\$22,303	\$23,596	\$25,373	\$27,025	\$38,885	\$39,974	\$41,870	\$43,780	\$46,132	\$48,804	
UConn	\$22,540	\$25,920	\$26,827	\$28,168	\$29,576	\$31,055	\$42,780	\$49,195	\$49,463	\$50,815	\$52,621	\$55,252	
National percentage increase	8.5%	4.6%	5.3%	5.8%	7.8% *	6.5%	4.4%	2.7%	3.9%	4.6%	4.9% *	5.8%	
UConn percentage increase	15.0%	15.0%	3.5%	5.0%	5.0%	5.0%	15.0%	15.0%	0.5%	3.3%	3.6%	5.0%	
UConn rank (1 - highest)	26	17	18	19	21	23	19	14	15	16	21	18	
# of Schools reporting	73	74	75	75	77	78	71	72	73	72	74	76	
UConn percentile	64%	77%	76%	75%	73%	71%	73%	81%	79%	78%	72%	76%	
National 75th percentile	\$24,024	\$25,565	\$26,755	\$28,168	\$29,678	\$31,852	\$43,241	\$46,105	\$46,243	\$50,115	\$52,891	\$55,248	
National 70th percentile	\$23,251	\$25,048	\$25,942	\$27,926	\$29,418	\$30,949	\$42,159	\$42,374	\$45,215	\$48,206	\$51,840	\$53,375	
Target Range	\$773	\$517	\$813	\$242	\$260	\$903	\$1,082	\$3,731	\$1,028	\$1,909	\$1,051	\$1,873	

School of Dental Medicine

Resident							Non-Resident						
	FY 06 *	FY 07	FY 08 *	FY 09	FY 10	FY 11	FY 06 *	FY 07	FY 08 *	FY 09	FY 10	FY 11	
National Average	\$16,642	\$18,513	\$20,274	\$22,034	\$23,091	\$24,748	\$34,314	\$37,687	\$39,844	\$42,001	\$45,903	\$48,313	
UConn	\$18,882	\$21,665	\$23,919	\$25,115	\$27,579	\$28,958	\$38,784	\$44,587	\$47,764	\$50,152	\$53,107	\$55,762	
National percentage increase	11.1% **	11.1% **	9.5% **	9.5% **	9.6%	7.2%	11.2% **	11.2% **	5.7% **	5.7% **	8.9%	5.3%	
UConn percentage increase	15.0%	15.0%	10.4%	5.0%	9.8%	5.0%	15.0%	15.0%	7.13%	5.0%	5.9%	5.0%	
UConn rank (1 - highest)		12		12	10	11		10		9	9	9	
# of Schools reporting		36		36	36	36		35		35	34	34	
UConn percentile		67%		67%	72%	69%		71%		74%	74%	74%	
National 75th percentile		\$22,786		\$26,266	\$27,660	\$29,457		\$45,504		\$50,578	\$53,205	\$57,010	
National 70th percentile		\$22,401		\$25,928	\$27,271	\$29,070		\$44,572		\$49,267	\$49,966	\$51,910	
Target Range		\$385		\$338	\$389	\$387		\$932		\$1,311	\$3,239	\$5,100	

Notes:

* No national data were collected

** Annualized based on the known 2 year change from FY 05 to FY 07 and FY 07 to FY 09

Data used in this worksheet is based on the September AAMC snapshot (i.e. preliminary data)

UNIVERSITY OF CONNECTICUT HEALTH CENTER
School of Medicine and Dental School of Medicine

70th - 75th Percentile Target Ranges

FY 2011				FY 2012			
		Base		Increase	Amount	Base	
School of Medicine - Resident		UCONN	\$31,055				
	National 75th percentile		\$31,852	4.0%	\$1,242	\$32,297	
	National 70th percentile		\$30,949	4.0%	\$1,274	\$33,126	
				4.0%	\$1,238	\$32,187	
School of Medicine - Non-Resident		UCONN	\$55,252				
	National 75th percentile		\$55,248	4.0%	\$2,210	\$57,462	
	National 70th percentile		\$53,375	4.0%	\$2,210	\$57,458	
				4.0%	\$2,135	\$55,510	
School of Dental Medicine - Resident		UCONN	\$28,958				
	National 75th percentile		\$29,457	4.0%	\$1,158	\$30,116	
	National 70th percentile		\$29,070	4.0%	\$1,178	\$30,635	
				4.0%	\$1,163	\$30,233	
School of Dental Medicine - Non-Resident		UCONN	\$55,762				
	National 75th percentile		\$57,010	4.0%	\$2,230	\$57,992	
	National 70th percentile		\$51,940	4.0%	\$2,280	\$59,290	
				4.0%	\$2,078	\$54,018	

Notes:

Assumption: National increases of 4.0% in FY 12. This is the DHE approved inflation factor.

ATTACHMENT 6a

UNIVERSITY OF CONNECTICUT HEALTH CENTER AAMC Database: Public Schools of Medicine 2010/2011 Comparisons to Local, Public Competitor Schools

School of Medicine Resident

SCHOOL	FY 09	FY 10	FY 11
UMDNJ-R W Johnson Medical Schl	\$28,419	\$29,735	\$34,632
UMDNJ-New Jersey Medical Schl	\$27,934	\$29,412	\$34,254
Univ of Vermont College of Med	\$28,470	\$29,583	\$31,971
U of Connecticut School of Med	\$28,168	\$29,576	\$31,055
Univ of Maryland Schl of Med	\$26,421	\$28,023	\$30,418
SUNY Upstate Medical Univ.	\$22,476	\$27,350	\$29,428
SUNY Downstate Coll of Med	\$22,665	\$26,795	\$28,854
Stony Brook University Health	\$22,718	\$26,839	\$27,345
Univ at Buffalo Sch of Med	\$21,844	\$26,095	\$26,307
Univ of Mass Medical School	\$17,450	\$19,744	\$20,144

Non-Resident

SCHOOL	FY 09	FY 10	FY 11
U of Connecticut School of Med	\$50,815	\$52,621	\$55,252
SUNY Upstate Medical Univ.	\$42,177	\$44,224	\$53,348
UMDNJ-R W Johnson Medical Schl	\$37,176	\$45,190	\$53,341
Univ of Vermont College of Med	\$48,490	\$50,403	\$53,311
UMDNJ-New Jersey Medical Schl	\$37,418	\$44,679	\$52,963
SUNY Downstate Coll of Med	\$42,662	\$44,547	\$52,774
Univ of Maryland Schl of Med	\$45,291	\$48,067	\$51,665
Stony Brook University Health	\$37,365	\$44,635	\$51,265
Univ at Buffalo Sch of Med	\$36,540	\$43,935	\$44,147
Univ of Mass Medical School	N/A	N/A	N/A

School of Dental Medicine Resident

SCHOOL	FY 09	FY 10	FY 11
Univ of Maryland Schl of Med	\$27,052	\$31,361	\$32,561
UMDNJ-New Jersey Medical Schl	\$26,860	\$28,942	\$29,859
U of Connecticut School of Dental Med	\$25,115	\$27,579	\$28,958
SUNY Stony Brook	\$22,723	\$25,065	\$26,115
SUNY Buffalo	\$19,070	\$17,745	\$21,257

Non-Resident

SCHOOL	FY 09	FY 10	FY 11
Univ of Maryland Schl of Med	\$48,704	\$54,746	\$57,349
U of Connecticut School of Dental Med	\$50,152	\$53,107	\$55,762
SUNY Stony Brook	\$39,023	\$45,985	\$44,805
UMDNJ-New Jersey Medical Schl	\$39,927	\$43,185	\$44,671
SUNY Buffalo	\$34,870	\$34,045	\$41,027

Notes:

Data sorted by current year in descending order

School of Medicine

Top 15 Competitor Schools:

Students Accepted at UConn Who Elected
to Matriculate at Another AAMC School (n=110)
Class Entering Fall 2010

School	#	%	Resident Tuition, Fees & Health Ins.	Non-Resident Tuition, Fees & Health Ins.
Yale	8	7.3%	\$48,230	\$48,230
New York Univ	7	6.4%	\$51,129	\$51,129
U Pennsylvania	7	6.4%	\$49,896	\$49,896
Columbia	6	5.5%	\$50,962	\$50,962
Mayo	6	5.5%	\$32,620	\$32,620
Dartmouth	5	4.5%	\$48,835	\$48,835
Mount Sinai	5	4.5%	\$42,882	\$42,882
Boston Univ	4	3.6%	\$51,134	\$51,134
Cornell Univ	4	3.6%	\$51,967	\$51,967
Duke	4	3.6%	\$49,635	\$49,635
Massachusetts	4	3.6%	\$20,144	NA
Albert Einstein	3	2.7%	\$46,331	\$46,331
Brown	3	2.7%	\$46,186	\$46,186
Harvard	3	2.7%	\$48,517	\$48,517
Vanderbilt	3	2.7%	\$43,053	\$43,053
Subtotal / Average	72	65.5%	\$45,435	\$47,241
Median			\$48,517	\$48,676

Source: 2010 Joint Acceptance Report (Interim) from the AAMC - 09/27/2010

School of Dental Medicine

Competitor Schools:

There are no data available indicating where students matriculate when they turn down an offer to attend UConn SoDM. Anecdotally, it is unusual for a Connecticut resident to turn down an offer to attend the SoDM and when this occurs, the two most frequent are schools they choose to

School	#	%	Resident Tuition & Fees	Non-Resident Tuition & Fees
Harvard			\$41,797	\$41,797
U Penn			\$56,692	\$56,692
Subtotal / Average			\$49,245	\$49,245
Median			\$49,245	\$49,245

UNIVERSITY OF CONNECTICUT HEALTH CENTER
School of Medicine Student Indebtedness

Graduating Year	% with Debt	Average Debt (for those with debt)	% increase
2006	79.2%	\$105,920	
2007	94.4%	\$108,900	2.8%
2008	77.8%	\$129,742	19.1%
2009	89.7%	\$120,511	-7.1%
2010	73.6%	\$130,845	8.6%
2010 National Average	84.3%	\$147,364	12.6%

Data source: 2010 AAMC Financial Aid Summary Report 2009-2010 July 2010)

In FY 07 Graduate Plus loans became available to SoM students

ATTACHMENT 7b

UNIVERSITY OF CONNECTICUT HEALTH CENTER

School of Dental Medicine

Student Indebtedness

(data on the class graduating May 2010 not available until December 2010)

		University of Connecticut 2008 Percent	University of Connecticut 2009 Percent
1. Did you receive any scholarships or grants (not loans) for dental school?			
Yes		80.95	81.00
No		19.50	19.00
2. Did you have any outstanding educational loans for your college/premedical education, which you are legally required to repay?			
Yes		48.78	52.50
No		51.22	47.50
Premedical Debt Categories			
No debt		51.22	47.50
\$ 1 to \$ 24,999		41.46	52.50
\$ 25,000 to \$ 49,999		4.88	0.00
\$ 50,000 to \$ 74,999		2.43	0.00
\$ 75,000 to \$ 99,999		0.00	0.00
\$ 100,000 to \$ 124,999		0.00	0.00
\$ 125,000 to \$ 149,999		0.00	0.00
\$ 150,000 to \$ 174,999		0.00	0.00
\$ 175,000 to \$ 199,999		0.00	0.00
\$ 200,000 or more		0.00	0.00
Number of responses		41	40
Average premedical debt of all students	\$	9,325	\$ 6,609
Average premedical indebt of all students	\$	19,117	\$ 12,590
3. Do you have any outstanding loans for your dental school education, which you are legally required to repay?			
Yes		85.37	95.00
No		14.63	5.00
Number of responses		41	40
Dental School Debt Categories			
No debt		14.50	5.00
\$ 1 to \$ 24,999		7.20	5.00
\$ 25,000 to \$ 49,999		4.70	0.00
\$ 50,000 to \$ 74,999		7.20	7.50
\$ 75,000 to \$ 99,999		9.60	12.50
\$ 100,000 to \$ 124,999		2.30	5.00
\$ 125,000 to \$ 149,999		9.50	5.00
\$ 150,000 to \$ 174,999		29.00	7.50
\$ 175,000 to \$ 199,999		12.00	50.00
\$ 200,000 or more		4.00	2.50

ATTACHMENT 7b

	University of Connecticut 2008	University of Connecticut 2009
	Percent	Percent
Number of responses	41	40
Average premedical debt of all students	\$ 110,244	\$139,020
Average premedical indebt of all students	\$ 129,144	\$146,337

Total Educational Debt Categories

Dental School Debt Categories

No debt	14.60	5.00
\$ 1 to \$ 24,999	2.40	5.00
\$ 25,000 to \$ 49,999	7.30	0.00
\$ 50,000 to \$ 74,999	7.30	7.50
\$ 75,000 to \$ 99,999	7.30	10.00
\$ 100,000 to \$ 124,999	2.40	7.50
\$ 125,000 to \$ 149,999	12.20	2.50
\$ 150,000 to \$ 174,999	22.00	10.00
\$ 175,000 to \$ 199,999	12.20	30.00
\$ 200,000 or more	12.20	22.50

Number of responses	41	40
Average total educational debt of all students	\$ 119,570	\$145,630
Average total educational indebt of all students	\$ 140,068	\$153,295

Financial Aid Report - September 2010

School of Medicine

SUMMARY

	FY 08	FY 09	FY 10	FY 11	Last Year % Change
Assistance Determined Necessary (1)	\$9,770,056	\$10,414,255	\$10,703,344	\$11,831,713	10.54
Total Funded by Loans	\$8,594,331	\$9,251,195	\$9,467,870	\$10,141,848	7.12
Total Funded by Scholarships	\$3,462,686	\$3,855,996	\$3,971,814	\$4,517,079	13.73
Total Loans and Scholarships	\$12,057,017	\$13,107,191	\$13,439,684	\$14,658,927	9.07
Need Not Funded	\$0	\$0	\$0	\$0	0.00
Number of Students Receiving Aid	291	289	297	310	4.38

SOURCES OF FUNDING

	FY 08	FY 09	FY 10	FY 11	Last Year % Change
Loans - Federal					
Federal Subsidized Stafford	\$2,205,448	\$2,300,321	\$2,371,500	\$2,507,083	5.72
Federal Unsubsidized Stafford	\$5,169,668	\$5,733,658	\$5,835,162	\$6,268,089	7.42
Fed. Graduate Plus	\$518,541	\$359,543	\$581,750	\$767,203	31.88
Total Federal Loans	\$7,893,657	\$8,393,522	\$8,788,412	\$9,542,375	8.58
Loans - Institutional (UCHC)					
University Loans (UL)	\$570,911	\$593,643	\$443,232	\$483,381	9.06
Total Institutional Loans	\$570,911	\$593,643	\$443,232	\$483,381	9.06
Loans - Private					
Alternative/Private Loans	\$129,763	\$264,030	\$236,226	\$116,092	(50.85)
Total Alternative/Private Loans	\$129,763	\$264,030	\$236,226	\$116,092	(50.85)
Scholarships - Outside:					
Other	\$122,311	\$130,625	\$110,862	\$94,445	14.81
National Health Services Corps (NHSC) (2)	\$26,952	\$56,737	\$29,576	\$62,110	110.00
Military Scholarships	\$212,275	\$170,011	\$79,976	\$183,660	129.64
Total - Scholarships Outside	\$361,538	\$357,373	\$220,414	\$340,215	54.35
Scholarships - Institutional (UCHC)					
UConn Foundation *	\$33,500	\$99,000	\$93,250	\$45,250	(51.47)
Merit Scholarships	\$63,217	\$64,490	\$47,980	\$56,625	18.01
MD/PhD Support **	\$776,980	\$1,083,831	\$1,001,673	\$1,448,418	44.59
Need Based Tuition Remission ***	\$901,519	\$1,006,765	\$1,119,716	\$1,214,376	8.45
Health Care Opportunity Grant Program **	\$1,325,932	\$1,244,537	\$1,488,781	\$1,412,195	5.14
Total - Scholarships Institutional	\$3,101,148	\$3,498,623	\$3,751,400	\$4,176,864	11.34

(1) Assistance Determined Necessary (Need) is the Total Cost of Attendance (TCA) for all students requesting aid minus their Estimated Family Contribution (EFC). For students applying for federal loans only, need is TCA - EFC of the student. For students applying for funding sources beyond federal loans, need is TCA - EFC of the student and of the parents..

(2) NHSC is unconfirmed at this time

* Includes Merit Scholarships

** Full Waiver of Tuition & Professional Fees

*** Parital Waiver of Tuition

Attachment 8a Students Receiving Financial Aid - September 2010
School of Medicine

		FY 08	FY 09	FY 10	FY 11	Last Year % Change
Number of Students Receiving Aid		291	289	297	310	4.38
Enrollment	Year 1	86	89	88	91	3.41
	Year 2	88	88	87	88	1.15
	Year 3	91	97	87	87	0.00
	Year 4	85	80	80	86	7.50
	Totals	350	354	342	352	2.92
Number of Students Requesting Aid From All Sources	Year 1	73	74	73	82	12.33
	Year 2	66	71	70	83	18.57
	Year 3	68	63	77	72	(6.49)
	Year 4	67	65	66	73	10.61
	Totals	274	273	286	310	8.39
Number of Students Receiving Loans	Year 1	73	72	72	78	8.33
	Year 2	66	71	69	78	13.04
	Year 3	67	63	77	70	(9.09)
	Year 4	64	64	61	71	16.39
	Totals	270	270	279	297	6.45
Number of Students Receiving Scholarships	Year 1	59	45	52	59	13.46
	Year 2	41	48	43	53	23.26
	Year 3	44	44	60	36	(40.00)
	Year 4	38	45	44	46	4.55
	Totals	182	182	199	194	(2.51)
Average Total Expense Per Student	Year 1	\$51,127	\$57,525	\$56,910	\$57,382	0.83
	Year 2	\$48,718	\$51,764	\$51,513	\$51,661	0.29
	Year 3	\$55,820	\$57,615	\$55,452	\$56,576	2.03
	Year 4	\$53,332	\$52,243	\$53,226	\$52,735	(0.92)

Financial Aid Report - September 2010

School of Dental Medicine

SUMMARY

	FY 08	FY 09	FY 10	FY 11	Last Year % Change
Assistance Determined Necessary (1)	*	*	*	\$6,791,418	
Total Funded by Loans	\$5,207,015	\$5,561,287	\$5,618,467	\$5,977,995	6.40
Total Funded by Scholarships	\$1,636,927	\$1,749,135	\$1,459,414	\$1,533,529	5.08
Total Loans and Scholarships	\$6,843,942	\$7,310,422	\$7,077,881	\$7,511,524	6.13
Need Not Funded	\$0	\$0	\$0	\$0	0.00
Number of Students Receiving Funds	156	158	157	160	1.91

SOURCES OF FUNDING

	FY 08	FY 09	FY 10	FY 11	Last Year % Change
Loans - Federal					
Federal Subsidized Stafford	\$1,120,518	\$1,239,112	\$1,241,000	\$1,304,210	5.09
Federal Unsubsidized Stafford	\$3,189,062	\$3,506,511	\$3,571,972	\$3,837,859	7.44
Federal Graduate PLUS Loan	\$299,188	\$421,432	\$500,321	\$580,356	16.00
Total Federal Loans	\$4,608,768	\$5,167,055	\$5,313,293	\$5,722,425	7.70
Loans - Institutional (UCHC)					
University Loans	\$266,183	\$283,736	\$211,802	\$200,752	(5.22)
University Loans - Supplemental Loan	\$22,764	\$22,764			
Total Loans/Institutional	\$288,947	\$306,500	\$211,802	\$200,752	(5.22)
Loans - Private					
Alternative/Private Loans	\$309,300	\$87,732	\$93,372	\$54,818	(41.29)
Total Alternative/Private	\$309,300	\$87,732	\$93,372	\$54,818	(41.29)
Scholarships - Outside					
Other	\$43,800	\$30,000	\$6,000	\$12,000	100.00
Military Scholarships	\$81,360	\$80,877	\$27,579	\$0	(100.00)
Total - Scholarships Outside	\$125,160	\$110,877	\$33,579	\$12,000	(64.26)
Scholarships - Institutional (UCHC)					
UConn Foundation	\$19,000	\$20,750	\$29,000	\$21,500	(25.86)
Merit Scholarships	\$27,500	\$900	\$6,909	\$0	(100.00)
DMD/PhD Support **	\$262,961	\$276,137	\$193,053	\$165,747	(14.14)
Need Based Tuition Remission ***	\$494,173	\$459,213	\$565,760	\$543,135	(4.00)
Health Care Opportunity Grant Program **	\$708,133	\$881,258	\$631,113	\$791,147	25.36
Total - Scholarships Institutional	\$1,511,767	\$1,638,258	\$1,425,835	\$1,521,529	6.71

(1) Assistance Determined Necessary (Need) is the Total Cost of Attendance (TCA) for all students requesting aid minus their Estimated Family Contribution (EFC). For students applying for federal loans only, need is TCA - EFC of the student. For students applying for funding sources beyond federal loans, need is TCA - EFC of the student and of the parents..

* Information not available

** Full Waiver of Tuition & Professional Fees

*** Partial Waiver of Tuition

Attachment 8b Students Receiving Financial Aid - September 2010
School of Dental Medicine

		FY 08	FY 09	FY 10	FY 11	Last Year % Change
Number of Students Receiving Funds		156	158	157	160	1.91

Enrollment	Year 1	42	43	42	51	21.43
	Year 2	45	45	45	38	(15.56)
	Year 3	41	45	41	47	14.63
	Year 4	41	40	42	43	2.38
	Totals	169	173	170	178	4.70

Number of Student Requesting Aid From All Sources	Year 1	35	40	39	48	23.08
	Year 2	43	39	41	34	(17.07)
	Year 3	38	42	33	41	24.24
	Year 4	34	38	38	38	0.00
	Totals	150	159	151	161	6.62

Number of Student Receiving Loans	Year 1	33	39	38	47	23.68
	Year 2	42	36	39	34	(12.82)
	Year 3	35	40	32	41	28.13
	Year 4	33	35	38	36	(5.26)
	Totals	143	150	147	158	7.48

Number of Student Receiving Scholarships	Year 1	21	28	27	36	33.33
	Year 2	29	18	25	20	(20.00)
	Year 3	38	28	23	25	8.70
	Year 4	33	27	27	24	(11.11)
	Totals	90	101	102	105	2.94

Average Total Expense Per Student	Year 1	\$58,703	\$60,748	\$58,363	\$63,390	8.61
	Year 2	\$54,033	\$52,333	\$49,025	\$51,889	5.84
	Year 3	\$55,558	\$54,680	\$56,603	\$57,480	1.55
	Year 4	\$53,262	\$54,188	\$50,174	\$51,323	2.29

ATTACHMENT


5



University of Connecticut
Board of Trustees

March 23, 2011

TO: Members of the Board of Trustees

FROM: Lawrence D. McHugh, Chairman 

RE: Approval of Proposed Changes to the *By-Laws of the University of Connecticut*

RECOMMENDATION:

That the Board of Trustees amend the *By-Laws of the University of Connecticut* Article V – Committees of the Board of Trustees.

BACKGROUND:

The *By-Laws of the University of Connecticut* may be amended at any regular meeting of the Board by a recorded majority of all members of the Board, provided that notice of any proposed amendment, including a draft thereof, shall have been given at the previous regular meeting. Notice was provided at the February 22 Board of Trustees meeting.

Regularly scheduled meetings of the Board typically occur between six and seven times a year. On rare occasions the business of the University requires Board action between regularly scheduled meetings. The proposed amendment to the By-Laws will permit the Buildings, Grounds and Environment Committee of the Board to promptly address urgent university business, the delay of which could result in significant risk, expense or disruption to the University or its operations.

For the information of the Board, also attached is the original language of Article V, with indications of the proposed amendments.

An Equal Opportunity Employer

Gulley Hall
352 Mansfield Road Unit 2048
Storrs, Connecticut 06269-2048

Telephone: (860) 486-2337
Facsimile: (860) 486-2627

Article V – Committees of the Board of Trustees

(New language underlined)

- A. The Board shall act as a committee of the whole on all matters requiring action with the exception of those listed in items B, C.1., D, and E below.

- B. Executive Committee

- 1. *Membership*

- The Executive Committee shall consist of the Board Chair and the chairs of all the Board's standing committees. The President shall serve as an *ex officio* nonvoting member. The Chair of the Board shall chair this committee. A simple majority shall constitute a quorum. It shall meet at such times as deemed necessary by the Chair.

- 2. The Executive Committee shall exercise in emergencies all the authority of the Board of Trustees, consistent with the policies of the Board or with any action taken earlier by the Board. For purposes of executive committee action, a matter shall be deemed an emergency circumstance when delaying action until the full Board's next meeting could result in significant risk, expense, or disruption to the University or its operations.

- 3. The committee shall not preempt the Board except in those emergency circumstances that do not permit the handling of a matter in the normally prescribed manner by the Board, and shall report to the full Board any action taken at the next regular meeting of the Board.

- C. The Board may appoint from time to time such special or standing committees as may be necessary to make studies or preliminary investigations necessary for determining Board action. Special committees are automatically discharged when their reports are acted upon by the Board or when the Board determines no action is warranted.

- 1. The standing committee charged with review of matters related to buildings, grounds, and environment may take action on behalf of the Board under emergency circumstances when delaying action until the full Board's next meeting could result in significant risk, expense, or disruption to the University or its operations. Such actions shall be reported to the full Board at its next regular meeting.

- D. The committee of the Board of Trustees having cognizance over financial matters is authorized to buy and sell securities and the Chair of this committee is authorized to instruct the Vice President and Chief Financial Officer or the University Controller to execute the necessary assignment.

- E. A standing committee shall be established with jurisdiction over the University of Connecticut Health Center, the Schools of Medicine and Dental Medicine and the John Dempsey Hospital, and its core administrative units.